

# **Environmental and Social Policy**

## **The experience of the Unit for Rural Change**

Mario Nanclares – UCAR Argentina

July 29 2015

Climate Finance Readiness Seminar Washington DC

# The Unit for Rural Change (UCAR)



**PRODERPA**

PROYECTO DE DESARROLLO RURAL DE LA PATAGONIA

**PRODAF**

PROGRAMA DE DESARROLLO DE LA AGRICULTURA FAMILIAR

PROYECTO  
**MANEJO SUSTENTABLE  
DE RECURSOS NATURALES**

PROGRAMA  
**REGIONAL DE GÉNERO  
MERCOSUR**

**PROICSA**

PROGRAMA PARA INCENTIVAR  
LA COMPETITIVIDAD DEL SECTOR AZUCARERO

PROYECTO  
**CONSERVACIÓN DE LA  
BIODIVERSIDAD EN PAISAJES  
PRODUCTIVOS FORESTALES**

**PROVIAR**

PROGRAMA DE INTEGRACIÓN DE PEQUEÑOS  
PRODUCTORES RURALES

**PROSAP**  
SERVIR AL AGRO

**PRODEAR**

PROGRAMA DE DESARROLLO DE ÁREAS RURALES

**PRODERI**

PROGRAMA DE DESARROLLO RURAL INCLUYENTE

**ARMONISAN**

PROYECTO DE ARMONIZACIÓN SANITARIA EN EL MERCOSUR

- Agency of the Ministry of Agriculture, Farming and Fishing that coordinates programs and projects financed by external resources to promote equitable development in rural areas.

- Our programs cover three main focus areas:

- ✓ **Infrastructure for Agrifood Production**
- ✓ **Agrifood Development and Sustainable Management of Natural Resources**
- ✓ **Strategically Coordinated Policies in the public sector**

- **Portfolio Managed by UCAR: USD 1.506.131.571.**

- UCAR projects' main financial institutions:



**THE WORLD BANK**



**GLOBAL ENVIRONMENT FACILITY**  
INVESTING IN OUR PLANET



**BANCO DE DESARROLLO  
DE AMÉRICA LATINA**



**GREEN  
CLIMATE  
FUND**

**COMING SOON!**



**IDB**  
Inter-American  
Development Bank



**ADAPTATION FUND**



**FONPLATA**

**UCAR**

Unidad para el Cambio Rural

# Environmental & Social safeguards in UCAR

- Accreditation as NIE: April 2012
- Project Approval: April 2013

Prior to the approval of  
AF Environmental & Social Safeguards

- UCAR had previous experienced regarding E&S safeguards:
  - National and local regulation (ESIA, public consultation).
  - Operational Manuals for each program reflecting funding agencies E&S policies (ESIA, involuntary resettlement, cultural heritage, indigenous communities).
  - Limited consideration on the benefits of their implementation: ***“only performed what was mandatory”***.

# Environmental & Social safeguards during AF project formulation process

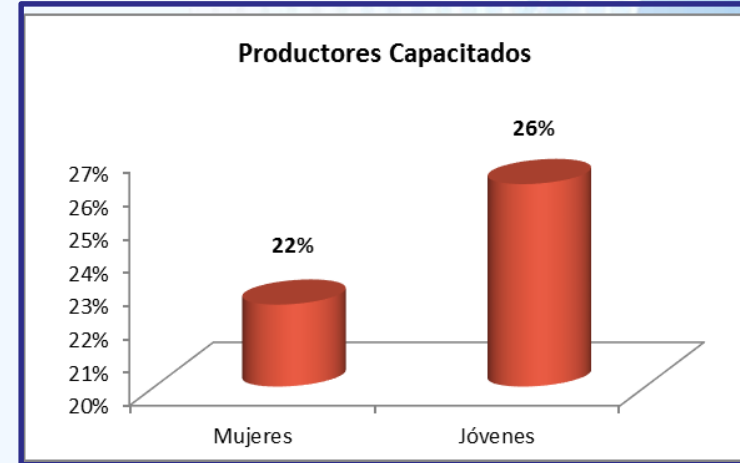
- Project formulation primarily guided by Executing Agencies procedures.
- Reluctance to incorporate new approaches that were not included in their procedures: i.e. ESIA, gender approach, broader consultation process.
- Project impact and risks identification limited to what was required by the AF (prior to E&S safeguards).
- The consultation process could have reached more actors and institutions.





# Project implementation challenges

- Incorporate “new” approaches during implementation:
  - Views and interests of actors not consulted during project formulation: local authorities, NGOs.
  - Gender and rural youth approach: “**who does what?**”.
  - Adapt monitoring and reporting procedures.
  - Perform environmental studies not identified during formulation process.



# ESMS implementation in UCAR: What have we been doing?

- *Convincing people in the organization that it's worth it.*
- Developing and incorporating new policies and procedures:
  - UCAR's E&S policy.
  - Own operational policies regarding gender, consultation, indigenous communities, ESIA.
  - grievance mechanisms.
- Working with different areas of the institution to incorporate E&S safeguards in our procedures.
- Learning on how to translate E&S safeguards into concrete actions which add value into projects.



## LINEAMIENTOS Y PROCEDIMIENTOS PARA PUEBLOS INDÍGENAS

Unidad para el Cambio Rural

## Política Ambiental y Social de la UCAR



### Política Ambiental y Social de la UCAR

La Unidad para el Cambio Rural gestiona la cartera de Programas y Proyectos con financiamiento internacional del Ministerio de Agricultura, Ganadería y Pesca de la Nación con la finalidad de promover el desarrollo con equidad en las áreas rurales. En ese contexto, prioriza en todas sus actividades la mejora de las condiciones de vida de los pobladores rurales reconociendo como valores fundamentales el cuidado del medio ambiente, la justicia social, la equidad de género y el respeto por la diversidad cultural.

Para alcanzar este objetivo, la Coordinación Ejecutiva de la UCAR se compromete a:

- Integrar en su estrategia el criterio de sustentabilidad y el respeto a los derechos humanos durante todo el ciclo de vida de cada Programa o Proyecto.

# E&S safeguards issues we are working on

- Validate UCAR's own ESMS with funding agencies to **avoid multiple standards**.
- Gap analysis between UCAR's ESMS and partner institutions.
- Communication and Training (internal and partner organizations): promote the adoption of E&S safeguards.
- Monitoring and review:
  - Indicators.
  - Measuring and Improving our ESMS.
- ***Our experience: it worth it!!!***

# THANK YOU

Mario Nanclares – UCAR

29 July 2015

Climate Finance Readiness Seminar