



Photo courtesy of Jez O'Hare

#### **Micronesia Conservation Trust:**

For land, sea, and people

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#### **VISION**

Enduring partnerships that conserve our land and sea to improve quality of life for communities across Micronesia

#### **MISSION**

We build partnerships, raise and manage funds, make grants, influence policy, and provide conservation and financing expertise.



## Fund ... at a glance

- Country: Federated States of Micronesia (Incorporated), Republic of the Marshall Islands, Republic of Palau, US Territory of Guam, Commonwealth of the Northern Mariana Islands.
- Governing body: Board of Trustees 7 Regional Members, 3 International Members, 1 Honorary, Ex-Officio Member (Donor Representative)
- Legal status: MCT is a charitable and irrevocable corporation incorporated under the laws of the Federated States of Micronesia, 2002. 501(c)3 tax exempt status (US IRS)
- Capital: US\$18.7 million (endowment)
- Beneficiaries: Micronesian conservation NGOs, local governments, local communities and technical partners.



# **Experience – Funds and Services**

- Endowments Micronesia Challenge (\$18 million) and MCT Operational Endowment (.7 million)
- Advised Sinking Funds Multiple Donors (Private Foundations, US Federal Agencies, Multilateral Facilities, 1.5 million in FY2014)
- Re-Granting supported work in over 150 sites across Micronesia
- Capacity-Building and network coordination (MIC and PIMPAC)
- Hosting (Rare Conservation)



# **Experience – Growth**

- Budget US\$55,000 in 2004 to US\$2million (present)
- Staff 2 in 2004 to 8 (present)
- 2004, FSM only organization. 2007, expanded Micronesia region-wide with Board of Trustees
- Re-grants/projects 4 projects in 2004, now range from 12 to 20 projects annually



## **Experience – NIE Accreditation**

- Application submitted in April 2012
- Revisions and improvements to organizational policies, 2012 to 2014
  - Strengthened procurement procedures
  - Anti-fraud policy
  - Whistleblower policy
- Comments from Accreditation Committee
  - Level of re-granting and grant management insufficient to demonstrate capacity to manage AF funding
  - Improve monitoring and evaluation and quality at entry
  - Stronger oversight from Board of Trustees
  - Need for internal audit function



# **Experience – NIE Accreditation**

(continued)

- Alternative (streamlined) accreditation process approved by AF Board October 2014
- MCT Accredited in March 2015 with conditions
  - A monetary limit for projects
  - Specify procurement procedures for each project that would have significant procurement
  - Stronger oversight by MCT Board Committee on Investment, Audit and Finance
  - Idependant review of MCT's overall operation, corporate systems, processes, and effectiveness in implementing mandates
  - Website includes code of conduct and antifraud policy and accept complainants



#### **Experience – Success stories**

- AF Panel and Board receptive to accommodating smaller entities and consider alternative standards for areas with lower absorption capacity
- AF Panel personnel supportive, providing guidance and examples and site visit to Pohnpei
- Alternative/Streamlined accreditation process has opened door for other small organizations as NIEs
- AF accreditation has resulted qualification for "fast track" accreditation for Green Climate Fund
- Improved standing with other donors



# Preparation of Proposals and Strengthening local capacity

- Currently working with FSM government and private consultant to prepare E&S risk screening and first project proposal
  - combination of outreach, local planning, and technical assistance
  - assist communities to develop targeted workplans with actions to reduce the exposure and sensitivity of coastal and marine resources
  - build their climate change adaptive capacity



#### **Lessons Learned**

- Challenging to strike a balance between sophistication required to meet international standards and simplicity/efficiency appropriate to small size of fund and commitment to maintaining small staff and minimal management overhead costs
- Historically limited absorption capacity "on the ground" for project funding resulted in lack of a track record for MCT's ability to manage large awards and thus the limit imposed as a condition of accreditation
- Partnerships and networking essential to success assistance and advocacy from TNC, SPC, PIF, AF Panel
- Accreditation process resulted in improved MCT capacity and effectiveness – improved project management & implementation and management effectiveness across the board. Results in successful conservation and adaptation efforts

