

CHANGES OCCURRING DURING PROJECT IMPLEMENTATION

Case: Rwanda Project

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OVERVIEW ON THE ADAPTATION FUND FUNDED-PROJECT IN RWANDA

- Project Title: Reducing Vulnerability to Climate Change in North West Rwanda through Community Based Adaptation (RV3CBA).
- Objective of the Project: To increase the adaptive capacity of natural systems and rural communities living in exposed areas of North Western Rwanda to climate change impacts.

OVERVIEW ON THE ADAPTATION FUND FUNDED-PROJECT IN RWANDA (Cont'd)

- *Alignment with the AF's Results Framework:* This objective is aligned with the Results Framework of the Adaptation Fund and directly contributes to:

□ *AF's Outcome 5:* Increased ecosystem resilience in response to climate change and variability-induced stress.

□ *AF's Outcome 6:* Diversified and strengthened livelihoods and sources of income for vulnerable people in targeted areas.

OVERVIEW ON THE ADAPTATION FUND FUNDED-PROJECT IN RWANDA (Cont'd)

- *Donor Amount:* 9,969,619 USD
- *Approval Date of the Project proposal:* Nov 2013
- *Date of Agreement Signature:* Nov 2013
- *Project Effectiveness date:* July 2014
- *Project Completion Date:* June 2018
- *Implementing Entity:* Rwandan Ministry of Natural Resources (MINIRENA). It utilizes 7% of the total project budget to cover costs associated with provision of general management of the project.
- *Executing Entity:* Rwanda Natural Resources Authority (RNRA), and utilizes 93% for project execution.

CHANGES OCCURRED DURING PROJECT IMPLEMENTATION

- *Needs to improve the quality of the delivery of designed activities:* The resettlement of 200 households in a “Green Village” induced extra-activities – which were not planned - but required to meet the standards of green housing (development of green energy facilities, green farming, rainwater harvesting infrastructure, etc.)

CHANGES OCCURRED DURING PROJECT IMPLEMENTATION (Cont'd)

- *Needs of matching the project with other existing national development programs:* A number of project's activities were already completed under other development programs operating within the project area:
 - *Output 1.5:* Introduction of flood resilient post-harvest processing and storage systems for safe handling and storage of agricultural produce during extreme climate events.

CHANGES OCCURRED DURING PROJECT IMPLEMENTATION (Cont'd)

- *Complementarity between different activities/outputs and Possibility to transfer of activities from on output to another :* Activity from an output could be transferred to another without compromising the nature of its delivery.
 - ❑ *Output 2.2:* Development of Rural Development Hubs within selected imidugudus (villages) to promote and facilitate sustainable, market-linked and diversified livelihoods.
 - ❑ *Output 2.4:* Increased investment in market development (infrastructure, transport, storage, market research etc.).

CHANGES OCCURRED DURING PROJECT IMPLEMENTATION (Cont'd)

- *Material Change incurred at output level:* The resettlement of 200 households living in high-risk zones to Rural Development Hubs increased allocations from planned budget of \$1,711,931 to \$2,350,424.

CONSIDERATION OF THE AF's M&E PROCEDURES (Cont'd)

- The AF M&E Framework provides 3 levels of evaluation:
 - ☐ Project-Level Evaluations (PPR Reports, Mid-term Evaluations, Final Evaluations).
 - ☐ Implementing Entities Level Evaluation.
 - ☐ Adaptation Fund Level Evaluations.

CONSIDERATION OF THE AF's M&E PROCEDURES (Cont'd)

- Disclosure of evaluation reports to ensure the transparent evaluation: MINIRENA (the NIE of the project) delayed to notify the AF Secretariat the material change incurred by the Rwanda Natural Resources Authority (NEE) because of unclarified definition of “Material Change” within contract (At output level instead of project level).

CONSIDERATION OF THE AF's M&E PROCEDURES (Cont'd)

- *Responsibility of the NIE:* Liaise with the Adaptation Fund Secretariat and inform them about all these changes (material changes and changes into activity design).

WHAT DID WE DO AS THE NIE?

- The Project Performance Report was timely submitted.
- The “*Material Change*” and “*Changes into Activities Design*” would have been requested in advance, and approved by the AF Secretariat before implementation. Therefore, while explaining our understanding of Material Change, we requested AF to consider those changes, and this was prerequisite to the following disbursement.

WHAT DID WE DO AS THE NIE? (Cont'd)

- The NIE worked hard to report all these issues to AF Secretariat, and the latter was very cooperative and supportive along this process.
- It is important to demonstrate how newly designed activities are climate-resilient in their nature, because at the end, the objective of the project will remain as it is.

**ANY QUESTION, COMMENT OR
INPUT ???...**

**We will be more than
happy to hear from you!!!**

**THANK YOU VERY
MUCH FOR YOUR KIND
ATTENTION!!!**