



Centre de Suivi Ecologique

*Pour la gestion des ressources naturelles*

# Adaptation Fund Readiness Webinar

## Project evaluation with the AF: CSE's Experience

*In Adaptation Projects*

December 7, 2017

*Climate Finance Unit - Centre de Suivi Ecologique (UFC-CSE)*

# OUTLINE

- ❑ General framework of M&E at CSE
- ❑ M&E activities through an AF funded project:  
focus on MTE and FE
- ❑ Key observations and lessons learned

# General framework of M&E at CSE

Since its accreditation as NIE by the AF in 2010, CSE has put significant efforts in formalizing and improving its M&E framework, including:

- **the development of an M&E manual**, which describes the requirements with regard to M&E and how this should be carried out; identifies the roles and responsibilities of different actors; provides a set of M&E tools.
- **Capacity building activities** for the staff
- **Setting up of an M&E framework** under the supervision of the Technical Director and tasked to:
  - Develop project monitoring and evaluation plans, logical frameworks taking into account environmental and social safeguarding and gender requirements in this regard;
  - Ensuring the implementation of the activities defined in the M&E plan and the ESMPs;
  - generating, packaging and sharing knowledge

# Example of M&E activities through an AF funded project: focus on MTE and FE



## Project «Adaptation to Coastal Erosion in Vulnerable Areas in Senegal»

- Very first Adaptation Fund project
- CSE as National Implementing Entity
- Budget: 8,169,000 US\$ (2011-2014)
- Duration: 2 years (+1)
- NB: the duration determines the need of a MTE



## Senegal: a coastline of about 700 km long Heavily exposed to coastal erosion



## focus on MTE

### **Main objectives:**

- ❖ Measure project's overall performances, including the level of execution of planned activities
- ❖ Review risks that could undermine the achievement of the project's outcomes
- ❖ Provide recommendation in terms of improvements needed in the implementation of the M&E plan in the next steps.

### **Steps undertaken to achieve the objective include:**

- ❖ Hiring independent consultants (NB: importance of ToRs)
- ❖ Informing project's stakeholders (including the Designated Authority)
- ❖ Organizing field visits and meetings
- ❖ Collecting and preparing relevant documentation
- ❖ Organizing restitution workshops
- ❖ Prepare management responses

## focus on FE

### Main objectives:

- ❖ Measure the success of the project interventions in:
  - Achieving its main goal of **reducing vulnerability** to climate change in coastal zones; and
  - Making the benefits of the project **sustainable** and the interventions **replicable**.

### Steps undertaken to achieve the objective include:

#### *1- Organizationnal aspects*

- ❖ Hiring consultants (NB: importance of ToRs): international consultant and a national consultant specialized Civil engineering
- ❖ Informing project's stakeholders (including the Designated Authority)
- ❖ Organizing field visits
- ❖ Collecting and preparing relevant documentation
- ❖ Organizing restitution workshops
- ❖ Preparing a management responses

## focus on FE

Steps undertaken to achieve the objective include:

### *2- Technical aspects*

- ❖ Analyse the **results** and **effects** of the project in the **short- and medium- term**;
- ❖ Compare the initial **objectives** and **targets** with the actual results of the project;
- ❖ Document **experiences** and **lessons learned** to inform the AF board and national stakeholders; and
- ❖ Evaluate the system in place to maintain the benefits of the project in the **long term**.

### Challenges

- ❖ Collecting data
  - Staff turn over in one execution agency
  - Organizational issues of one execution agency
  - Limited capacity of the staff of one execution agency (*a local women association*)

## Final Evaluation

### Key observations

- ❖ Involvement of local communities in the design and implementation of interventions
- ❖ Recruitment and transfer of funds processes have been qualified as effective and transparent by all the implementing actors
- ❖ The effects of the interventions were considerable
- ❖ The duration of the project underestimated
- ❖ The analysis of the project document revealed a great weakness in the precision of activities and indicators



# M&E process and methodology through an AF funded project:

## Lessons learned



### Implementation and evaluation (1)

- ❖ Funding proposals need to be fully prepared, designed and appraised
  - Feasibility study
  - Risk assessment
  - Stakeholder consultants
  - Budget breakdown
  - M&E system
- ❖ Need to be realistic when preparing the logical framework and defining indicators
- ❖ Very useful to have dedicated team for monitoring activities, indicators and the EMP
- ❖ Allocate financial resources for evaluation and monitoring activities

## Lessons learned

### Implementation and evaluation (2)

- ❖ Documentation related to the implementation of the project must be in the possession of the NIE and collected on a regular basis
- ❖ Logical framework and indicators must be updated formally if any major change occur in the course of the implementation
- ❖ Keep all the stakeholders aware of the importance of the project evaluation for a better implication
- ❖ Put in place a system of maintenance of works after the project to sustain the infrastructure
- ❖ In the exit strategy, include a mechanism of financing the maintenance system
- ❖ Ensure a data collection system after the project in the view of mid-term effects and impact evaluation
- ❖ NIE's need to keep in mind their M&E system of AF project need to be tailored taking into account the impact assessment

