

AFB/EFC.27/Inf.1 17 March 2021

Adaptation Fund Board Ethics and Finance Committee Twenty-seventh Meeting Bonn, Germany (Virtually held), 24-25 March 2021

Agenda Item: 5

WORK UPDATE REPORT OF THE TECHNICAL EVALUATION REFERENCE GROUP OF THE ADAPTATION FUND (AF-TERG)

Background

1. Having considered the comments and recommendation of the Ethics and Finance Committee (EFC), the Board decided at its thirty-first meeting in March 2018:

- a) To approve the terms of reference of the Technical Evaluation Reference Group of the Adaptation Fund (AF-TERG) as contained in Annex III to the report of the Board (AFB/B.31/8);¹
- b) To approve the amendment to the terms of reference of the Ethics and Finance Committee (EFC) as contained in Annex IV to the report of the Board (AFB/B.31/8);

[...]

(Decision B.31/25)

2. On June 4, 2020, the Board approved, through inter-sessional decision B.35.a-35.b/29, the strategy and work programme of the AF-TERG contained in Annex 1 of the document AFB/EFC.26.a-26.b/3.² Through intersessional decision B.35.a-35.b/27 the Board approved the proposed two-year budget to cover the costs of the operations of the AF-TERG and its secretariat for fiscal years 2021 (FY21) and 2022 (FY22).³ The AF-TERG strategy and work programme takes a longer-term planning perspective covering FY21 to FY23 for the work items, and FY21 to FY22 budget-wise. The approved multiyear work programme responds to the broad mandate and the three functions of the AF-TERG: evaluation, advisory and oversight.

3. On 23 November 2020, Ms. Debbie Menezes commenced as the new AF-TERG Chair, taking over from AF-TERG member Mr. Mutizwa Mukute who was the acting Chair since the stepping down of Ms. Eva Lithman as AF-TERG Chair on 15 July 2020.

¹ Available at: <u>https://www.adaptation-fund.org/wp-content/uploads/2018/07/AFB.B.31-final-report.pdf</u>

² Available at: <u>https://www.adaptation-fund.org/wp-content/uploads/2020/05/AFB.EFC_.26a-26b.3-AF-TERG-</u> Strategy-and-Work-Programme final 4May2020.pdf

³ Available at: <u>https://www.adaptation-fund.org/wp-content/uploads/2020/05/AFB.EFC_.26a-26b.1.Rev_.1_Admin.-</u> budget-FY21.pdf

Introduction

4. The AF-TERG presents a work update to the EFC in the following sections, with details in the accompanying attachments:

(a) Progress update on the AF-TERG's work programme and budget to the EFC in conjunction with the oral presentation by the Chair of the AF-TERG. The most important work elements presented being:

- i. Emerging findings from on-going work on the mid-term review of the Medium-Term Strategy (MTS) (AFB/EFC.27Inf.2).
- ii. Progress update on the review and revision of the Evaluation Framework; and forward-looking recommendations (AFB/EFC.27/7).
- iii. The first quality review of final evaluation reports, being the synthesis of Adaptation Fund final evaluations (AFB/EFC.27/8).

(b) Response to the EFC and Board's request for further detail on a previous proposal made by the AF-TERG for EFC / Board member participation in Project Working Groups (since renamed to Advisory Groups). (AFB/EFC.27/9)

5. The most significant elements of our work, since the last update to the EFC and Board on 10 October 2020 (AFB/EFC.26.b/Inf.1) include the completion of the evaluation synthesis, and the initiation of two critical pieces of work, namely, the mid-term review of the MTS, and the initiation of the review and revision of the Evaluation Framework, both of which are progressing well.

6. The AF-TERG's approaches to these work elements remain strongly informed by the priorities of the Fund, the Board's steer, and relevant guidance from the governing, process management, subsidiary, and constituted bodies of the UNFCCC, and adopt the AF-TERG's work principles.

7. Additionally, the AF-TERG continues to consult with Implementing Entities to get their perspectives and to ensure that our work remains grounded in contextual realities and has stepped up its engagement with the Adaptation Fund Board secretariat, including through collaborative activities.

Progress on current work elements

8. This section covers the work that the AF-TERG has been conducting since June 2020, when the Board approved the AF-TERG strategy and work programme, and more specifically actions that have followed the EFC Board meeting in October 2020. The current work elements, as visible in Table 1, are those that feature in the approved work programme, that have either carried over from FY20 into FY21, that were initiated in FY21 or that are planned to commence in FY21 but have not yet started.

9. An overview of personnel working on specific work elements is presented in Annex 1. A copy of paragraphs 18 to 29 of the Board approved strategy and work programme can be found in Annex 2.

Table 1: Current work elements and their status

Work Element	Status	Comment
i. Annual Implementation Plan	In progress	 12-month annual work plan and budget developed and remains guided by Fund priorities.
ii. Development of AF-TERG Operational Guidance	In progress	 An organizational development consultant will begin work in April to support AF-TERG to strengthen operational modalities and ways of working for impact and effectiveness.
iii. Review / revision of the Evaluation Framework (<i>AFB/EFC.27/7</i>)	In progress	 Inception completed. On- going Review (Phase 1) is identifying necessary revisions to the evaluation framework (by March 2021), to be followed by Phase 2 that produces a final evaluation instrument (by October 2021).
iv. Co-learning and Capacity Building	In progress	Developed Advisory Group ToR [Terms of Reference] and developed a proposal for Board members' participation in those groups (AFB/EFC.27/9)
v. Medium-Term Strategy (MTS) mid-term review (AFB/EFC.27Inf.2)	In progress	 Phase 1 (completed) has identified emerging findings and lessons of best practice on strategy; Phase 2 will prepare the MTR [mid-term review] for the EFC (by October 2021).
vi. Studies and thematic evaluations (1)	Initiated	 Topic 1 identified – Innovation and Risk in Adaptation - in early stages of initiation.
vii. Ex-post evaluations – Phase 1	Initiated	Consultants identified. Phase 1 scoping has been initiated
viii. Evaluation Synthesis (AFB/EFC.27/8)	Completed	 Emerging lessons and recommendations to inform AF-TERG work elements.
ix. Sharing Outreach and Communication on evaluation results	Continuous	-

10. <u>The Covid-19 pandemic</u>. This year has presented challenges related to the pandemic which has influenced the way work elements have been / are being implemented, in part due to travel restrictions preventing field missions and the inability of the AF-TERG staff to meet in person. Consequently, online engagement and virtual stakeholder consultation have been the main vehicle to ground AF-TERG work elements in contextual realities. The AF-TERG members have taken on a more active role in the outreach and interviews with key stakeholders.

11. <u>Budget update</u>. The full budget reporting can be found in document AFB/EFC/27/6, Administrative Budgets of the Board and secretariat, and Trustee for Fiscal Year 2022 and the AF-TERG and its secretariat for Fiscal Years 2022-2023. The estimated FY21 expenditure for the AF-TERG and its secretariat as of 30 June 2021 is US\$ 907,332 (85.3 per cent) of the approved FY20 budget (US\$ 1,063,219).

12. The proposed adjustment for the AF-TERG approved budget for FY22 totals US\$ 113,758 of which US\$ 52,739 is carry over from FY21 and US\$ 61,019 are adjustments due to changes in budget projections for FY22. The process for carry over and adjustments on a rolling basis was further explained in document AFB/EFC.26.a-26.b/1. The total request for the AF-TERG budget for FY23 amounts to US\$ 1,293,049.

(a) Emerging findings from on-going work

13. The AF-TERG presents some emerging findings from on-going and completed work that will inform future phases of its work programme and which may also be of interest to the Board at this stage. More details on each of these are contained within the respective documents that have been submitted to the EFC.

(i) Progress update on the mid-term review of the MTS

14. Phase 1 of the mid-term review of the MTS has been completed (See document AFB/EFC.27/Inf.2). The main findings are that the current MTS reflects good practice in the strategy field, emphasizes and enhances the quality of projects, and favourably positions the Fund within the wider climate financing landscape as a nimble, flexible and innovative fund that prioritizes the most vulnerable. The AF-TERG is also exploring ways in which strategy could be used more effectively to optimize the Fund's impact – for instance, this could include the adoption of more relevant indicators, strengthening of the MTS implementation plan, and through exploiting the full potential of the innovation pillar.

15. The AF-TERG welcomes the opportunity to reflect on emergent findings with the EFC and proposes to complete this work over the next few months and present the draft report to the EFC and the Board in October 2021.

(ii) Progress update on the review and revision of the Evaluation Framework

16. Early findings from the recently completed Inception phase (See document AFB/EFC.27/7) note that the significant contextual changes (including the Paris Agreement in 2015) since the current Evaluation Framework came into being in 2012, would make a simple revision insufficient. Other prominent contextual shifts include the focus on country-driven action, the growth of the Fund's portfolio, and diversification of types of funding, none of which are adequately reflected in the current Evaluation Framework. Therefore, on-going AF-TERG work suggests that the development of a new instrument would be better suited to govern the Fund's evaluation function.

17. The AF-TERG proposes to highlight to the Board that, having carefully reviewed the options of an evaluation policy, strategy and framework, the AF-TERG's analysis is that an evaluation policy instrument would be the preferred option, acting as a unifying framework that that guides and consolidates all evaluative activity across the Fund. This remains consistent with

evaluation instruments in use by similar climate funds and multilateral agencies. See document AFB/EFC.27/7 for further information.

18. The AF-TERG requests the EFC (Document AFB/EFC.27/7) to consider recommending to the Board to decide to a) request the AF-TERG to prepare a draft evaluation policy for the Fund that would replace the current Evaluation Framework, and b) request AF-TERG to submit and present to the EFC, at its twenty-eighth meeting, a draft evaluation policy for Board consideration.

(iii) Synthesis of Adaptation Fund final evaluations

19. The first quality review of final evaluation reports, complying with the requirement – originally tasked to the EFC and Board secretariat – to assess the overall quality of final evaluation reports according to a set a criteria described in Guidelines for Project/Programme Final Evaluations (AFB/EFC.5/.5) has been completed. The synthesis of final evaluations (Document AFB/EFC.27/8) found that compliance with the Fund guidelines for final evaluations was high, reports were based on evidence, described applied methodologies, and performance ratings were well substantiated. However, evaluations seldom assessed the quality of data, reporting was mostly at the output level and less so the outcome level, and monitoring and evaluation was generally the weakest component of the evaluation reports, for example the quality of the baselines was at best only described.

20. The synthesis identified a series of recommendations based on findings, which are explained more in-depth in the report. These relate to: strengthening results frameworks, ensuring robustness of data quality to understand the validity of results, improving consideration of gender, and reviewing and enhancing guidelines to improve the quality of evaluation reports."

21. A request to the EFC (Document AFB/EFC.27/8) is to consider recommending to the Board to a) Take note of the executive summary and five recommendations for the cohort of 17 completed projects analysed, as presented in document AFB/EFC.27/8, b) Request the secretariat and the AF-TERG to consider the five recommendations when updating relevant frameworks/policies, templates and guidance, and when planning and implementing evaluations, and c) Request the secretariat to prepare a management response to the synthesis of Adaptation Fund final evaluations, for consideration by the Board during the intersessional period between the thirty-sixth and thirty-seventh meeting of the Board.

(b) Advisory Groups: Information for Board member participation

22. During the second session of its thirty fifth meeting, the Adaptation Fund Board (the Board) requested more information on the AF-TERG's proposal for Project Working Groups (PWGs) and the potential participation of Board members as presented in the Decision B.35.b/17.

23. Taking note of the Board's steer and the EFC's concerns on workloads and possibility of a conflict of interest, the AF-TERG is pleased to present a refined information note that proposes the formation of Advisory Groups (AG), renamed from PWGs, that highlights their advisory nature and purpose (See document AFB/EFC.27/9). The next potential opportunity for AG engagement is the upcoming thematic and ex-post evaluation studies that are being taken forward by the AF-TERG.

24. It is worth reflecting a critical aspect of this concept, that AGs are not intended as decisionmaking forums, rather as informal groups that would bring informed perspectives at certain points in a particular evaluation process and facilitate learning together in a (virtual) shared space.

25. The main value of the AG is that this will enable the AF-TERG to draw on representative expert views in informing and shaping critical pieces of its evaluation work so that these are grounded in contextual realities, remain highly relevant to climate adaptation, and go beyond being technical pieces of excellence to those that are useful, usable, and potentially influential to the work of the Fund. Additionally, the informed perspectives and guidance of Board members (through their participation in the AGs), particularly as the evaluation work relates to the CMP/CMA and COP priorities, would be a value addition to the work of the AF-TERG.

26. A request to the EFC (Document AFB/EFC.27/9) is to consider recommending to the Board to decide to a) Authorize its members to participate in AGs to which they are invited to join by the AF-TERG, and b) Encourage any member wishing to participate in AGs to consider the requirements of time commitment, interest in the topic and perceived or real conflict of interest, on a case-by-case basis in the decision to participate.

Forward Priorities

27. As the AF-TERG completes its first year of implementation, it remains well positioned to fulfil its evaluation, advisory and oversight functions in accordance with the 2020 Board approved strategy and work programme, and multi-year budget.

28. The next six months proposes to see the critical delivery of two important milestones: the review and revision of the Evaluation Framework and development of an evaluation policy instrument that is intended to replace the current Evaluation Framework; and, recommendations arising from the mid-term review of the Medium-Term Strategy to inform future strategic direction. Both of these work components will be taken forward in a participatory manner, with engagement of key stakeholders, notably the Board, EFC, Implementing Entities, the Fund's NGO network and the secretariat to ensure that the Fund's strategic priorities and country needs are better served through our evaluative work.

29. The AF-TERG will also advance other evaluative work. Most notably, this includes initiating and progressing ex-post and thematic evaluations which are intended to bring deeper evidence-based understanding of the Fund's effectiveness in carrying out its mandate, to demonstrate the potential replicability of adaptation action, and to stimulate wider learning on innovation, operational effectiveness and increased adaptation action.

30. The AF-TERG model remains innovative, agile and flexible; thus, mirroring the Fund. Given its relative newness, we plan to invest effort in strengthening the AF-TERG's functional and operational effectiveness. Additionally, as evaluative work progresses, it will become increasingly important for the AF-TERG to adopt outreach activities which demonstrate and leverage the niche and comparative advantage of the Fund and promote learning. This will help to ensure that evaluative work remains grounded in contextual realities, that emerging findings are usable and useful, that the AF-TERG both contributes to and engages with the latest innovative thinking on adaptation monitoring evaluation and learning (MEL), and that there is coherence with the evaluative work of similar climate funds.

Annex 1: Overview of personnel working on specific AF-TERG work elements

31. An update on AF-TERG personnel was inadvertently not included in document AFB/35.b/3, Report on activities of the secretariat. The details below are intended to inform the EFC retroactively.

Fiscal Year 2020

32. Ms. Margaret (Meg) Spearman, Short-Term Consultant joined the AF-TERG on 3 October 2019 to support the ex-post evaluation study and ended her tenure 30 June 2020.

33. Mr. Ronald MacPherson, Short-Term Consultant joined the AF-TERG on 4 October 2019 to support the evaluability assessment and ended his tenure on 30 June 2020.

34. Mr. Robert Gregorowski, Short-Term Consultant joined the AF-TERG on 9 October 2019 to support the study on innovative climate change adaptation (CCA) monitoring evaluation and learning (MEL) and ended his tenure on 30 June 2020.

35. Ms. Amy Catherine Jersild, Short-Term Consultant joined the AF-TERG on 24 October 2019 to support the evaluability assessment and ended her tenure on 30 June 2020.

Fiscal Year 2021

36. Ms. Eva Louise Lithman, Short-Term Consultant ended her tenure as the Chair of the AF-TERG on 30 June 2020. She re-joined on 1 July 2020 as advisor to the acting Chair and future new Chair, for which the tenure will end on 30 June 2021.

37. Mr. Peter Weston, Short-Term Consultant joined the AF-TERG on 18 August 2020 to support the review and revision of the Evaluation Framework.

38. Ms. Judith Friedman, Short-Term Consultant joined the AF-TERG on 6 October 2020 to support mid-term review of the Adaptation Fund Medium-Term Strategy on 6 October 2020.

39. Mr. Daniel Ramirez-Raftree, Short-Term Consultant joined the AF-TERG on 6 October 2020 as Zoom trainer and facilitator.

40. Ms. Liza Laura Ottlakan, Short-Term Consultant joined the AF-TERG on 20 October 2020 to support the mid-term review of the Adaptation Fund Medium-Term Strategy.

41. Mr. Luis Francisco Garcia Espinal, Short-Term Consultant joined the AF-TERG on 21 October 2020 to support the AF-TERG review and revision of the Evaluation Framework.

42. Ms. Maria Deborah (Debbie) Menezes, Short-Term Consultant joined the AF-TERG on 23 November 2020 as Chair of the AF-TERG.

43. Ms Catherine Patricia McMullen, Short-Term Consultant joined the AF-TERG on 18 December 2020 to support the AF-TERG secretariat with copy editing.

44. Mr. Mark Foss, Short-Term Consultant joined the AF-TERG on 18 December 2020 to support the AF-TERG secretariat with copy editing.

45. Ms. Jindra Cekan, Short-Term Consultant joined the AF-TERG on 18 December 2020 to support the ex-post evaluation work.

46. Ms. Margaret (Meg) Spearman, Short-Term Consultant joined the AF-TERG on 18 December 2020 to support the ex-post evaluation work.

Annex 2: AF-TERG Work Programme (FY21 to FY23, i.e. July 1, 2020 to June 30, 2023)⁴

18. The proposed AF-TERG work programme for FY21 to FY23, i.e. July 1, 2020 to June 30, 2023, is based on the strategic choices and priorities emerging from scoping and diagnostic work during the first year of the AF-TERG operations, as presented in the two previous sections and in Table 1. The following proposed work programme sets out the activities that will be conducted, and the outputs that will be generated to achieve the intermediate outcomes of the work of the AF-TERG (Table 2).

19. The work programme will be continually reviewed and updated by the AF-TERG and updates will be reported yearly, for presentation to the EFC [Ethics and Finance Committee] for its review in conjunction with the consideration of the proposed budget and budget adjustments. Reporting on completed and ongoing work elements will take place semi-annually.

	termediate Outcome eas	Outputs	Activities
1.	Solution-focused understanding of the Fund's evaluation needs and expectations on the AF-TERG	New knowledge on the Fund's evaluation approaches, processes and needs	 Conduct country scoping studies (FY20 to FY21) Regular reviews and reflection e-based meetings AF-TERG in person meetings (half-yearly) Update AF-TERG theory of change and AF-TERG operations manual as needed.
2.	Co-learning, productive and trustful relationships and processes	Clear, productive communication and interaction with key stakeholders	 On-going collaborative MEL [monitoring, evaluation, and learning] engagements with the Adaptation Fund Board [AFB] secretariat, Board and IEs [Implementing Entities], CSOs [Civil Society Organizations] and others in the evaluation and climate change communities.

Table 2 AF-TERG Indicative Work Programme FY21 to FY23

⁴ Note that this Annex is a partial recap of the approved AF-TERG Strategy and Work Programme, contained in Annex 1 of the document AFB/EFC.26.a-26.b/3, added here to serve as a memory jogger for the reader.

3.	Fit-for-purpose evaluation tools and approaches are developed and used	Evaluation tools developed and/or revised	•	Review and revise the Evaluation Framework in collaboration with the AFB secretariat (FY20 to FY22) Develop and share guide on ex post evaluations Develop and share note on evaluability and evaluability assessment Produce guidance on conducting project level mid- term reviews [evaluations] and terminal [final] evaluations in consultation with the AFB secretariat, IEs [Implementing Entities], and CSOs.
4.	Evaluation results and learning insights articulated and utilised within the Fund	Performance of the MTS [medium-term strategy] and adjustments needed established MEL insights synthesised and shared	Cc • • •	 Mid-term review of the MTS (FY21) Evaluation of the MTS (FY22 to FY23) 1 or 2 thematic/performance reviews/evaluations (yearly) 1 or 2 ex post evaluations (yearly) 1 or 2 ex post evaluations (yearly) Evaluative gap mapping⁵ for 1 or 2 strategic topics Review of Adaptation Fund evaluation reports for MEL insights (yearly) Overall evaluation of the Fund (FY23) Review of the AF-TERG (FY23-24).

⁵ Evaluative gap mapping refers to a visual overview of existing and ongoing studies or reviews in a sector or subsector in terms of the types of programmes evaluated and the outcomes measured. In FY21, the AF-TERG will map out existing and ongoing evaluations to identify lessons and experiences within the AF portfolio and outside but relevant to it.

5.	Enhanced planning, monitoring, evaluation and learning capacity across the Fund	Collaborative working relationship with AFB secretariat fostered MEL capacity in some IEs developed	•	Hold 1 MEL workshop with the AFB secretariat (yearly), Hold 1 capacity development and co-learning seminar with partners in collaboration with the AFB secretariat.
6.	Utilisation of Adaptation Fund evaluation insights beyond the Fund	Climate change adaptation (CCA) evaluation trends and good practices identified and shared with the CCA community	•	Network with MEL functions of other climate change funding organizations and regional networks Produce MEL blogs, prepare and present conference papers, keep the current website updated and develop a dedicated interactive website for the AF-TERG.

Implementing the AF-TERG Work Programme – Three Workstreams

20. The MEL work above will be managed and implemented in three workstreams that broadly correspond to the three functions of the TERG, Evaluation, Advisory and Oversight:

- (a) Workstream 1: Conducting Strategy and Programme Evaluations;
- (b) Workstream 2: Enhancing MEL Capacity and Tools;
- (c) Workstream 3: Co-generating Evaluative Knowledge and Insights.

21. The Advisory and Oversight functions of the AF-TERG will span the three workstreams. The Evaluation function is embedded in Workstream 1.

Workstream 1: Conducting Strategy and Project/Programme Evaluations

22. Workstream 1 focuses on the review and evaluation of the Medium-Term Strategy (MTS), thematic evaluations and the overall model and performance of the Fund, centred around the core features and niche of the Fund.

23. The review of the five-year Medium-Term Strategy 2018-2022 will assess progress made in the implementation of targets and outputs expected (to be done in FY21) to inform the current strategy as well as the designing of the next. The evaluation of the strategy will take place after the end of the strategy period to summarise achievements and lessons learned. Over the MTS period the AF-TERG will carry out a phased series of assessments of processes and policies implemented under the three pillars of the MTS: Action, Innovation and Learning and Sharing, the effectiveness and efficiency of the governance of the Fund and the actual and expected outcomes and impacts of the Fund's portfolio. Main processes and policies to be evaluated include Direct Access, Accreditation, Readiness Programme, the Environmental and Social Policy (ESP), and the Gender Policy and Action Plan. 24. Innovation is and will continue to be a key feature of the MTS and the mission of the Fund. The AF-TERG will propose to conduct an assessment of the experience on how the concept of innovation is applied by the Fund as well as of examples of innovative climate change actions. An initial conceptual study and overview will be initiated during the FY20. Both the review and the evaluation of the MTS will provide inputs to the Overall Evaluation of the performance of the Fund in 2023. A preparatory scoping study will be initiated in FY21.

25. Thematic evaluations of Fund performance will provide perspectives on core features of the Fund, such as the country driven and innovative character of Fund operations with a view to assessing the potential for scale up and longer-term impact. This includes exploring how projects and programmes conceptualise and address vulnerability and adaptation to climate change.

Workstream 2: Enhancing MEL Capacity across the Fund

26. Workstream 2 focuses on reviewing and updating the Fund's Evaluation Framework and associated tools and guidance. The Evaluation Framework is a key document supporting the implementation of the evaluation function in the Fund and guiding AF evaluation practice. During FY20 an initial gap analysis was carried out and Terms of Reference for the further review and revision of the Evaluation Framework was elaborated. The purpose of the revision will be to reflect the evolution of the Fund since the framework was amended in 2012 and the advances in the evaluation and climate change adaptation community. The review will include updating the evaluation tools used to assess projects and programmes at mid-term and at completion.

27. This workstream will include enabling capacity building initiatives to strengthen the Fund's in-house MEL capacity and that of Fund partners. Specific attention will be paid to the capacities needed to ensure improvements in the quality of projects and programmes as well as Readiness, Innovation and Learning grants. The AF-TERG will draw on and contribute to evaluation practices that enhance the capacity of vulnerable populations to adapt to the effects of climate change.

Workstream 3: Co-generating Evaluative Knowledge and Insights

28. Working with the AFB secretariat, IEs, CSOs and other partners, Workstream 3 will include collaborative co-generation of evaluative knowledge and insights of the work of the Fund, exchanging experience with peers involved in MEL related to climate change adaptation, learning from innovation results, and tracking of implementation of evaluation results and actions including management responses to previous evaluations. For example, each year one or two topics may be selected to conduct an evaluative gap mapping exercise to identify lessons and experiences within the Fund portfolio and from outside. This knowledge will be synthesised and the AF-TERG would organize an event for project teams to discuss, validate and extrapolate this knowledge and develop plans for closing knowledge gaps. The topics could be discussed using country or sector context.

29. This workstream will also include country scoping studies, regular e-based meetings and two AF-TERG in-person meetings each year. Under this work stream are outreach activities, production of papers and contributions to conferences and seminars and the maintenance and development of an interactive AF-TERG website.