

Developing the theory of change and elaborating a logical framework

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# **Theory of Change**



**Not mandatory – but recommended** as it helps you articulate the adaptation reasoning, and the logical framework



No mandated template for the TOC diagram- choose the one that works best for you and the project rational

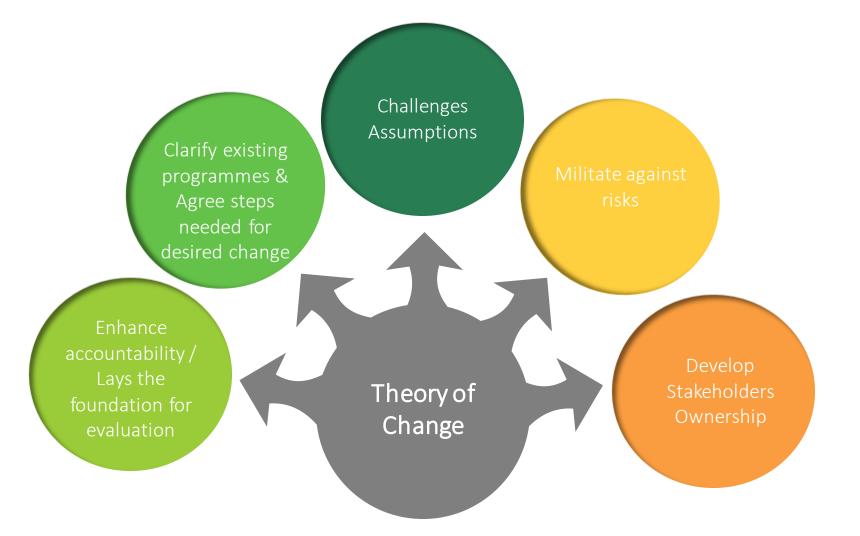


**A TOC lays the foundation for evaluation**, which will test whether your project has achieved what was intended.



## **THEORY OF CHANGE**

Enter your sub headline here



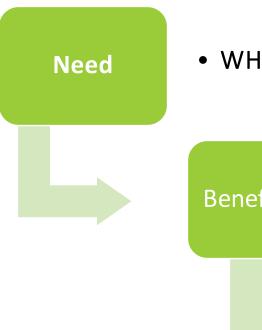
# Key Principles to think about when developing a TOC

• The theory of change should include information on why a project or activity is needed and why it will add value; what the activity is, how it works, and who it is for; and what are the intended outcomes.

• Intended outcomes should be both short-term and long-term, and focused on addressing the adaptation needs. These should be both plausible and measurable.

• A theory of change should be based on scientific evidence. This will help to challenge any assumptions you have made about why or how an activity or service works to improve outcomes.





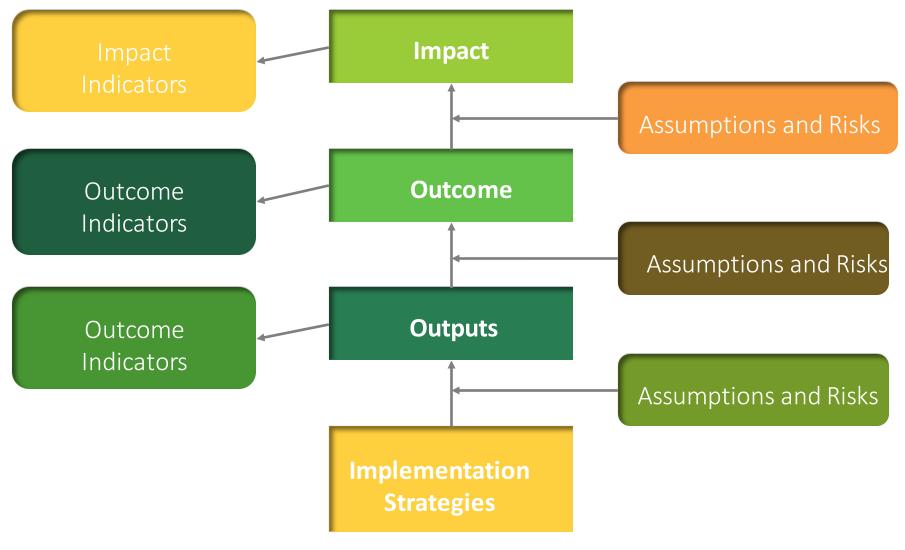
#### • WHY is the intervention needed?

Beneficiaries



## **THEORY OF CHANGE**

Schematic Depiction of Theory of Change



LOGICAL FRAMEWORK FOR THE ACTION						
	Intervention Logic	Objectively Verifiable Indicators of Achievement	Sources and Means of Verification	Assumptions		
<b>Overall Objective</b>	What is the overall broader objectives to which the action will contribute?	What are the key indicators related to the overall objective?	What are the sources of information for these indicators?	Which external factors and conditions are necessary for the action to contribute to the overall objective?		
Specific Objectives	What specific objectives are the actions intended to achieve to continue to the overall objective?		What are the sources of information that exist or can be collected? What are the methods required to get this information?	Which factors and conditions outside the Beneficiaries' responsibility (external conditions) are necessary to achieve the objectives? Which risks should be taken? into consideration?		
<b>Expected Results</b>	What are the outputs envisioned to achieve the specific objectives? List the expected results.	What are the indicators to measure whether / to what extent the action achieves the expected results?	What are the sources of information for these indicators?	What external conditions must be met to obtain the expected results on schedule?		
Activities	What are the key activities to be carried out in order to produce the expected results? Group activities by result and in the correct sequence.	Means: What are the means required to implement these activities (e.g., personnel, equipment, training, studies, supplies, operational facilities, etc.)	What are the sources of information for action progress? <b>Costs:</b> What are the action costs? How are they classified? Breakdown the budget for the action.	What pre-conditions are required before the action starts? What conditions outside the Beneficiaries' direct control have to be met for the implementation of the planned? activities?		

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PROBLEM STATEMENT		EXPECTED RESULTS		MONITORING & EVALUATION BUDGET					
Goal	Objectives	Activities /Inputs	Outputs	Outcomes	Impact	Indicators	Means of Verification	Risks & Assumptions	Costs
	Specific Objective A	Activity 1	Output	Outcome	Impact	Indicator 1 Indicator 2	1223	Risk A.1.1 Risk A.1.2	Cost A.1
/e		Activity 2	Output	Outcome	Impact	Indicator 1 Indicator 2		Risk A.2.1 Risk A.2.2	Cost A.2
Objective	Specific Objective B	Activity 1	Output	Outcome	Impact	Indicator 1 Indicator 2	The second s	Risk B.1.1 Risk B.1.2	Cost B.1
Overall C		Activity 2	Output	Outcome	Impact	Indicator 1 Indicator 2		Risk B.2.1 Risk B.2.2	Cost B.2
0	Specific Objective	Activity 1	Output	Outcome	Impact	Indicator 1 Indicator 2		Risk C.1.1 Risk C.1.2	Cost C.1
		Activity 2	Output	Outcome	Impact	Indicator 1 Indicator 2		Risk C.2.1 Risk C.2.2	Cost C.2



# What we particularly check for

- A results framework with realistic, quantified expected results with indicators and targets that are gender responsive and disaggregated by sex as appropriate.
- Projects funded through the AF must align with the Fund's results framework and directly contribute to the Fund's overall objective and outcomes outlined. *Refer to the revised AF's result framework* <u>https://www.adaptation-fund.org/wp-content/uploads/2019/10/Adaptation-Fund-Strategic-Results-Framework-Amended-in-March-2019-2.pdf</u>)
- Not every project/programme outcome will align directly with the Fund's framework but at least one outcome and output indicator from the Adaptation Fund's Strategic Results Framework must be included at the project design stage.

Project Objective(s)	Project Objective Indicator(s)	Fund Outcome	Fund Outcome Indicator	Grant Amount (USD)
	Dreiset Outcome Indiactor(c)	Fund Output	Fund Output Indiantor	
Project Outcome(s)	Project Outcome Indicator(s)	Fund Output	Fund Output Indicator	Grant Amount (USD)
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The project result framework must include at least the core impact indicator "Number of beneficiaries including estimations for direct and indirect beneficiaries, and at least one additional core indicator from the list below.

Impact-level results	Core indicators
	Number of beneficiaries (direct and indirect) **
Increased adaptive capacity of	Number of Early Warning Systems
communities to respond to the impacts of climate change	Assets produced, developed, improved, or strengthened
	Increased income, or avoided decrease in income
Increased ecosystem resilience in response to climate change-induced stresses	Natural assets protected or rehabilitated



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Expected results	Indicators
Goal: Assist developing-country Parties to the Kyoto Protocol	
and the Paris Agreement that are particularly vulnerable to the	
adverse effects of climate change in meeting the costs of	
concrete adaptation projects and programmes in order to	
implement climate-resilient measures.	
<b>Impact:</b> Increased resiliency at the community, national, and	
regional levels to climate variability and change.	
Outcome 1: Reduced exposure to climate-related hazards	1. Relevant threat and hazard information generated and
and threats	disseminated to stakeholders on a timely basis
<b>Output 1.1:</b> Risk and vulnerability assessments conducted and updated	1.1. No. of projects/programmes that conduct and update risk and vulnerability assessments (by sector and scale)
	1.2 No. of early warning systems (by scale) and no. of beneficiaries covered
<b>Output 1.2:</b> Targeted population groups covered by adequate risk reduction systems	1.2.1. Percentage of target population covered by adequate risk- reduction systems



Outcome 2: Strengthened institutional capacity to reduce	2.1. Capacity of staff to respond to, and mitigate impacts of,
risks associated with climate-induced socioeconomic and environmental losses	climate-related events from targeted institutions increased
<b>Output 2.1</b> : Strengthened capacity of national and sub- national centres and networks to respond rapidly to extreme weather events	<ul> <li>2.1.1. No. of staff trained to respond to, and mitigate impacts of, climate-related events (by gender)</li> <li>2.1.2 No. of targeted institutions with increased capacity to minimize exposure to climate variability risks (by type, sector and scale)</li> </ul>
<b>Output 2.2</b> : Increased readiness and capacity of national and sub-national entities to directly access and program adaptation finance	2.2.1 No. of people benefitting from the direct access and enhanced direct access modality
Outcome 3: Strengthened awareness and ownership of adaptation and climate risk reduction processes at local level	<ul> <li>3.1. Percentage of targeted population aware of predicted adverse impacts of climate change, and of appropriate responses</li> <li>3.2. Percentage of targeted population applying appropriate</li> </ul>
Output 2 1: Targeted population groups participating in	adaptation responses
<b>Output 3.1:</b> Targeted population groups participating in adaptation and risk reduction awareness activities	3.1 No. of news outlets in the local press and media that have covered the topic
Output 3.2: Strengthened capacity of national and	3.2.1 No. of technical committees/associations formed to
subnational stakeholders and entities to capture and	ensure transfer of knowledge
disseminate knowledge and learning	3.2.2 No. of tools and guidelines developed (thematic,
	sectoral, institutional) and shared with relevant stakeholders
	ADAPTATION FUND

Outcome 4: Increased adaptive capacity within relevant	4.1. Responsiveness of development sector services to		
development sector services and infrastructure assets	evolving needs from changing and variable climate		
	4.2. Physical infrastructure improved to withstand climate		
	change and variability-induced stress		
Output 4: Vulnerable development sector services and	4.1.1. No. and type of development sector services modified		
infrastructure assets strengthened in response to climate	to respond to new conditions resulting from climate		
change impacts, including variability	variability and change (by sector and scale)		
	4.1.2. No. of physical assets strengthened or constructed to		
	withstand conditions resulting from climate variability and		
	change (by sector and scale)		
Outcome 5: Increased ecosystem resilience in response to	5. Ecosystem services and natural resource assets		
climate change and variability-induced stress	maintained or improved under climate change and		
	variability-induced stress		
Output 5: Vulnerable ecosystem services and natural	5.1. No. of natural resource assets created, maintained or		
resource assets strengthened in response to climate change	improved to withstand conditions resulting from climate		
impacts, including variability	variability and change (by type and scale)		
Outcome 6: Diversified and strengthened livelihoods and	6.1 Percentage of households and communities having		
sources of income for vulnerable people in targeted areas	more secure access to livelihood assets		
	6.2. Percentage of targeted population with sustained		
	climate-resilient alternative livelihoods		
Output 6: Targeted individual and community livelihood	6.1.1. No. and type of adaptation assets (tangible and		
strategies strengthened in relation to climate change impacts,	intangible) created or strengthened in support of individual		
including variability	or community livelihood strategies		
	6.2.1. Type of income sources for households generated [13		
	under climate change scenario		

<b>Outcome 7:</b> Improved policies and regulations that promote and enforce resilience measures	7. Climate change priorities are integrated into national development strategy		
<b>Output 7:</b> Improved integration of climate-resilience strategies into country development plans			
<b>Outcome 8:</b> Support the development and diffusion of innovative adaptation practices, tools and technologies	8. Innovative adaptation practices are rolled out, scaled up, encouraged and/or accelerated at regional, national and/or subnational level		
<b>Output 8:</b> Viable innovations are rolled out, scaled up, encouraged and/or accelerated.	<ul> <li>8.1. No. of innovative adaptation practices, tools and technologies accelerated, scaled-up and/or replicated</li> <li>8.2. No. of key findings on effective, efficient adaptation practices, products and technologies generated</li> </ul>		



## Example – Rwanda Subnational EDA Fund

Activities Impact Inputs Outcomes Outputs Awareness raising, Capacity on Strengthened Input Adaptation capacity building and adaptive capacity for adaptation Increased increased at sub-Fund proposal development sub-national adaptive USD5M national level capacity and support adaptation resilience of **Review and Approval** Sub-national Local and highly vulnerable of Sub-National institutions able to vulnerable have rural areas Adaptation Proposals develop and deliver access to adaptation adaptation finance Grant Management of Rural communities Sub-National EDA Adaptation projects programme for rural identified and have increased designed, funded resilience to climate climate smart ag, water and sustainable and implemented change (people, in CSA, water and land management disaggregated by SLM (hectares) gender) Assumptions - High quality Assumptions - Projects proposals that potential for established and sustained. Project scalability and replicability. EDA change. Organisations/ projects deliver fiduciary crowds in further local adaptation management/safeguards. finance

#### ADAPTATION FUND

# Mapping of the Adaptation Fund and FONLRWA Outcomes

Adaptation Fund Outcomes and Key Indicators	FONWERA Outcomes and key indicator (adaptation)		
<ul> <li>For the EDA modality</li> <li>Impact: Increased resiliency at the community, national, and regional levels to climate variability and change.</li> <li>Outcome 2: Strengthened institutional capacity to reduce risks associated with climate-induced socioeconomic and environmental losses</li> <li>Output 2.2: Increased readiness and capacity of national and sub-national entities to directly access and program adaptation finance</li> <li>Indicator 2.2.1 No. of people benefitting from the direct access and enhanced direct access modality</li> </ul>	Impact: Number of households/individuals with improved livelihood resilience disaggregated by gender	For the projects funded by the EDA modality         Outcome 3: Strengthened awareness and ownership of adaptation and climate risk reduction processes at local level         Outcome 5: Increased ecosystem resilience in response to climate change and variability-induced stress         Outcome 6: Diversified and strengthened livelihoods and sources of income for vulnerable people in targeted areas	<ul> <li>FONERWA Outcomes (adaptation)</li> <li>Average percentage increase in income;</li> <li>Percentage increase in yield/ha;</li> <li>Number of households/individuals with improved livelihood resilience disaggregated by gender.</li> </ul>



## **Useful Material**

https://www.adaptation-fund.org/apply-funding/project-funding/project-proposal-materials/

Projects & Programmes Apply For Funding Readiness Knowledge & Learning News & Events Adaptation Fund at COP27 Q **Project Proposal Materials Apply For Funding** Enhanced Direct Access (EDA) Instructions for Preparing a Request for Project/Programme Funding (English, French and Projects > Spanish) • Approval and Operations Procedures (137 kB, PDF) Accreditation > • Adaptation Fund Project/Programme Review Criteria (71 kB, PDF) Request for Project/Programme Funding from Adaptation Fund (Amended in Oct 2017) (181 kB. Project Funding > DOC) Government Endorsement Letter Template (Submitted through NIEs/RIEs/MIEs) (25 kB, DOC) **Project Proposal Materials**  Guidance document for Environment and Social Policy (English, French and Spanish) Guidance Document for Project/Programme with Unidentified Sub-Projects (English, French and Innovation Funding > Spanish) • Gender Guidance Document for Implementing Entities on Compliance with the Adaptation Fund Readiness Grant Funding Gender Policy (Updated in 2022) **Operational Policies &** For Fully-Developed Proposals Guidelines • Results Framework Alignment Table (Amended in March 2019) (77 kB, DOC) **Designated Authorities** • Submission Instruction Guide (Amended in Oct 2017) (105 kB, PDF) Implementing Entities > Template for Fully Developed Project Proposals (Amended in Oct 2017) (181 kB, DOC) Disbursement Schedule Template (18 kB, XLS) Methodologies for reporting Adaptation Fund core impact indicators (78 kB, DOC) • Methodologies for reporting Adaptation Fund core impact indicators (152 kB, PDF) For Concept Submissions Template for Concept Note Project Proposals (Amended in Oct 2017) (181 kB, DOC) • Submission Instruction Guide (Amended in Oct 2017) (105 kB, PDF) For NIE Proponents – to Submit Along with Concept Proposal • Request for Project Formulation Grant (PFG) (57 kB, DOC) For Submissions for Regional Projects Regional Fully Developed Project Proposal Template (DOC) • Regional Concept Note Proposal Template (DOC)

Regional Project Pre-Concept Note Template (DOC)
 Call for proposals of Regional Projects (PDF)



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# Thank you!

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