



ADAPTATION FUND

AFB/PPRC.38/29/Add.1
10 September 2026

Adaptation Fund Board
Project and Programme Review Committee
Thirty eighth Meeting
Bonn, Germany, 19-23 October 2026

Agenda Item 5 (h)

PROJECT FORMULATION GRANT FOR CAMBODIA, INDONESIA, VIETNAM

I. Background

1. The Board at its eleventh meeting discussed the document “Funding for Project Formulation Costs” (AFB/11/6) and agreed, in its Decision B.11/18, that:

- i. project formulation grants (PFG) should be given once a project concept has been approved
- ii. consideration should be given in terms of differentiating between NIEs and MIEs, since some NIEs might have financial difficulties in trying to formulate project or programme proposals;
- iii. a flat rate should be given for project formulation costs;
- iv. a list of eligible activities and items still needed to be prepared; v. the grant should be additional to the project cost; and
- v. the fate of funds if the final project document was rejected should be determined.

2. There was consensus that a three-tiered system should be considered for project formulation grants: endorse a project concept with a PFG amount, endorse a project concept without a PFG amount, or reject the project concept.

3. Following the discussion, the Board decided:

To request the secretariat to reformulate the document, to include a comparison of eligible activities provided by other funds for project formulation grants, to take into account guidance provided by the Board at the present meeting, and to submit the document to the Board at its twelfth meeting, through the EFC. The EFC should review and finalize the process and policy of the project formulation grant focusing, in particular, on: the issue of unspent project funds; the procedures followed by other funds in that regard; and the determination of a flat-rate.

4. A document was prepared by the secretariat in response to the above mandate and presented at the third EFC meeting, which made specific recommendations to the Board at its twelfth meeting. Having considered the recommendation of the Ethics and Finance Committee, the Board, in its Decision B.12/28, decided that:

(a) Project Formulation Grants (PFGs) will only be made available for projects submitted through NIEs. The Board would continue reviewing the question of PFGs for projects submitted through MIEs and would solicit comments from members and alternate members by February 14, 2011; the views would be compiled by the secretariat for presentation to the Board at its March 2011 meeting;

(b) If a country required a project formulation grant, a request should be made at the same time as the submission of a project concept to the secretariat. The secretariat will review and forward it to the PPRC for a final recommendation to the Board. A PFG could only be awarded when a project concept was presented and endorsed;

(c) A PFG form, reproduced in Annex V, should be submitted;

- (d) Only activities related to country costs would be eligible for PFG funding;*
 - (e) A flat rate of up to US\$30,000 shall be provided, inclusive of the management fee, which cannot exceed 8.5 per cent of the grant amount. The flat fee would be reviewed by the Board at its thirteenth and all subsequent meetings;*
 - (f) If the final project document is rejected, any unused funds shall be returned to the Adaptation Fund Trust Fund;*
 - (g) Once a project/programme formulation grant is disbursed, a fully developed project document should come to the Board for approval within 12 months. No additional grants for project preparation can be received by a country until the fully developed project/programme document has been submitted to the Board; and*
 - (h) The Trustee was instructed to remove the set-aside of US\$100,000 for project preparation that had been decided at the June 2010 meeting, as project preparation would be approved on a project-by-project basis.*
5. In its twenty-fourth meeting, the Board had initiated steps to launch a pilot programme on regional projects and programmes, not to exceed US\$ 30 million and had requested the secretariat to prepare for the consideration of the Board a proposal for such a pilot programme (Decision B.24/30). In its twenty-fifth meeting, the secretariat submitted such document and the Board decided to:
- (a) Approve the pilot programme on regional projects and programmes, as contained in document AFB/B.25/6/Rev.2;*
 - (b) Set a cap of US\$ 30 million for the programme;*
 - (c) Request the secretariat to issue a call for regional project and programme proposals for consideration by the Board in its twenty-sixth meeting; and*
 - (d) Request the secretariat to continue discussions with the Climate Technology Center and Network (CTCN) towards operationalizing, during the implementation of the pilot programme on regional projects and programmes, the Synergy Option 2 on knowledge management proposed by CTCN and included in Annex III of the document AFB/B.25/6/Rev.2.*
- (Decision B.25/28)*
6. The approved document AFB/B.25/6/Rev.2 contained provisions for the approval of project formulated grants for regional project and programme proposals, at different development stages, as follows:
- "It is proposed that the Board open a structured call for MIEs and RIEs to submit pre-concepts for regional projects and programmes. The optional pre-concepts would be very brief proposals of maximum 5 pages that would explain the proposed regional adaptation project/programme. The pre-concepts would be screened and technically reviewed by the*

secretariat, and subsequently reviewed by the PPRC. Together with the pre-concept, the proponent could submit a Phase I PFG request, up to the maximum level of US\$ 20,000. While endorsing the pre-concept, the Board could also approve the Phase I PFG request. The endorsement of the pre-concept would not create an obligation for the Board for later funding. As the next step, the proponent would submit a concept, and with it the proponent could submit a Phase II PFG request. The maximum AFB/PPRC.18/25/Add.1 level of the Phase II PFG would be US\$ 80,000 for proposals that had been previously granted Phase I PFG, and US\$ 100,000 for proposals that bypassed the optional pre-concept stage. While endorsing the concept, the Board could also approve the Phase II PFG request. The endorsement of the concept would not create an obligation for the Board for later funding, as it is the case for the national projects. The final stage of the proposal process would be the submission of the fully-developed regional project document”.

II. The Project Formulation Grant Request

7. This addendum to the document AFB/PPRC.38/29 “Proposal for Cambodia, Indonesia, Vietnam” includes a request for a Project Formulation Grant, requesting a budget of US\$ 30,000, which was received by the secretariat along with the concept for the regional programme AF00000504 “Building climate resilience of small-scale fisheries and aquaculture in Southeast Asia”. This proposal was submitted by United Nations Industrial Development Organization (UNIDO), which is a Multilateral Implementing Entity of the Adaptation Fund, in time for consideration by the Adaptation Fund Board at its forty-seventh Board meeting.

8. In accordance with Decision B.12/28, paragraph (b), the secretariat carried out an initial review of the PFG request and found that the document provided detailed information on the use of the requested funds. The proposed activities were aligned with the goal of the project and would support comprehensive consultation process; field mission; and concept note development.

9. Therefore, the PPRC may want to consider and recommend to the Board to approve the PFG Request, provided that the related pre-concept proposal is endorsed.



ADAPTATION FUND

ADAPTATION FUND BOARD SECRETARIAT
TECHNICAL REVIEW OF PROJECT PROPOSAL FOR
"BUILDING CLIMATE RESILIENCE OF SMALL SCALE FISHERIES AND AQUACULTURE IN
SOUTHEAST ASIA"

Project Title Building climate resilience of small scale fisheries and aquaculture in Southeast Asia

Project ID AF00000504

Category Regular size project (over \$1 million)

Type Regional project

Stage Pre-concept

Country Regional (Cambodia, Indonesia, Vietnam)

Implementing Entity UNIDO

Financing Requested USD 30,000,000.00

Reviewer Francisca Saavedra

Co-reviewer(s)

IE Contact Person

Fatou Haidara,Ganna Onysko,Hnin Yin Cho,Mark Grigoryan,Natale Guarnaccia,Nima Bahramalian,Olga Gordiievska

Secretariat's Overall Comment

The project “Building climate resilience of small scale fisheries and aquaculture in Southeast Asia” aims to strengthen the regional adaptive capacity and livelihood resilience of small-scale fisheries and aquaculture systems in Southeast Asia particularly for vulnerable groups such as women and low-income coastal communities, by addressing climate risks such as sea level rise, extreme weather events, and ecosystem degradation through climate resilient technologies, inclusive and sustainable practices, improved market access, and regional cooperation to scale up effective adaptation solutions. This will be done through the five components below:

The initial technical review raised several issues, such as elaboration of the context, clear statement of the problem and concise statement of the Objectives and Specific Objectives, justification of cost effectiveness and sustainability and clear delineation of the roles of the Regional Implementing Entity, Regional Execution Entities and National Execution Entities as is discussed in the number of Clarification Requests (CRs) and Corrective Action Request (CARs) raised in the review.

The second technical review found that most of the issues raised in the first review were addressed. However, some issues persisted. These include: a concise statement of the Specific Objectives, description of all aspects of Sustainability, and consistency between the PFG and PCN, as is discussed in the Clarification Requests (CRs) and Correction Action Requests (CARs) raised in the review.

The third technical review found that most of the issues raised in the second review were addressed. However, some issues remain including the inclusion of the developed of adaptation plans and clarifying executing entity for PFG and presenting the budget at the output level as contained in the Clarification Requests (CRs) and Correction Action Requests (CARs) raised in the review.

The fourth technical review finds that most issues raised in the third review were addressed. The remaining issue is to address the component names and values in the platform to match the proposal documents as indicated in the CAR below.

The fifth technical review finds that all the CRs and CARs raised in this review have been addressed.

Country Eligibility

Are all of the participating countries party to the Kyoto Protocol, or the Paris Agreement?

Response: Yes

Secretariat: Yes.

Cambodia, Indonesia and Vietnam are all parties to the Kyoto Protocol and the Paris Agreement.
(January 14, 2026)

Are all of the participating countries developing countries particularly vulnerable to the adverse effects of climate change?

Response: Yes

Secretariat: Yes.

All three countries are situated in South-East Asia which is one of the most climate vulnerable regions in the world. Specifically, the countries are vulnerable to the adverse effects of climate change with rising sea surface temperatures, salinity intrusion, coral bleaching, ocean acidification, disease outbreaks, and increasingly frequent typhoons and floods are reducing fishery productivity, damaging aquaculture systems, and undermining food and income security.
(January 14, 2026)

Project Eligibility

Have the designated government authorities for the Adaptation Fund from each of the participating countries endorsed the project/programme?

Response: Yes

Secretariat: Yes.

As per Endorsement Letters dated:
4 October 2025 for Cambodia,
November 2025, for Indonesia and
6 March 2026 for Vietnam.

The proposal including Title Page and Annexes is 6 pages long which is acceptable.

CAR 1: Please ensure the pages are numbered and all Tables are labeled.
(January 14, 2026)

Response: Yes

Secretariat: CAR 1: Cleared
Pages have been numbered, and Tables are labeled

Has the pre-concept provided necessary information on the problem the proposed project/programme is aiming to solve, including both the regional and the country perspective?

Response: Pending

Secretariat: Yes, however additional information is required

While the preconcept note broadly states the climate vulnerabilities of the countries, it does not provide sufficient information on the country context such as the importance of aquaculture and fisheries to the economies of the country in terms of employment, livelihoods, contribution to GDP or food security. There is little information on the situation in the country with respect to the institutions, and current adaptation strategies being applied. The extent of the problem is not provided to show how the project will solve the problems or to justify the size of the assistance being requested, and how the project will fill the void both at the national and regional levels.

While the project objective specifically targets vulnerable groups such as women and low-income coastal communities, there is very little information about the situation of these groups.

CAR 2: Please provide additional information in the Background and Context as follows:

1. The importance of fisheries and aquaculture to the economies of the three countries.
2. A succinct vulnerability analysis to show the extent of the problems caused by climate change and the impacts on the economy, livelihoods, etc. of each country and particularly the situation with vulnerable groups.
3. The National and regional context with respect to institutions involved in the sector, the problems and shortcomings being experienced.
4. A clear statement of the problems that the project will address in the context of the climate vulnerability.

CAR3: There seem to be multiple regional programs addressing fishery issues and implemented by SEAFDEC and other regional organizations. Please clarify how this program builds or complements the existing initiatives including those funded by ADB on sustainable aquaculture practices or by JICA on Small-Scale Aquaculture.
(January 14, 2026)

Response: Cleared

Secretariat: CAR 2: Cleared.

1. Cleared

The Background and Context section (pages 1 and 2) has been revised to highlight the economic importance of fisheries and aquaculture in Cambodia, Indonesia, and Viet Nam, including their roles in employment, livelihoods, and food security, thereby justifying the relevance and scale of the proposed regional project.

2. Cleared The Background and Context section (pp 1 – 2) has been revised by adding a concise sentence explicitly linking climate change impacts to reduced productivity, livelihood and food security risks, and to the disproportionate impacts on women and low-income households across the participating countries

3. Cleared. The Background and Context section (last two paragraphs on pages 2 and first paragraph on 3) has been revised to clarify the national and regional institutional landscape and to identify key gaps, including fragmented coordination, limited sub-national implementation capacity, and insufficient integration of climate risk information into sector planning and adaptation implementation.

4. Cleared: Clear problem statements have been added in the Section entitled "Problem Statement" on page 3.

CAR 3: Cleared.

The PCN (last para on page 2 and first para on page 3) has been revised to clarify complementarity with existing regional initiatives implemented by SEAFDEC, ADB, JICA, and other partners. The proposed programme builds on ongoing regional efforts by strengthening integrated technical and institutional adaptation systems, including climate risk-informed planning, inclusive livelihood resilience measures, and regional coordination mechanisms. This enables replication and scaling of climate-resilient fisheries and aquaculture practices for vulnerable small-scale producers across participating countries.

(May 4, 2026)

Have the project/programme objectives, components and financing been clearly explained?

Response: Pending

Secretariat: Yes, however additional information is required,

The general objective is too long and specific objectives should be clearly stated to show the link between the Components and the Specific Objectives, outcomes and outputs.

CR1: Rephrase the overall objective statement for more focus. A proposed statement could be: “to strengthen the regional adaptive capacity and livelihood resilience of small-scale fisheries and aquaculture systems in Cambodia, Indonesia and Vietnam”.

Also, please include specific objectives to show the alignment of the components, outcomes and outputs of the project.

CAR 4: Please include in Component 5, an activity to assess the proposed the effectiveness of learning events and workshops to allow for revision of future events.

The Pre-concept note states that “The programme will align with the ASEAN Small Scale Fisheries (SSF) and Small-Scale Aquaculture (SSA) Guidelines currently being developed with support from UNIDO. However, no Adaptation Fund resources will be used to finance their development or implementation”. How will UNIDO ensure that AF resources are not used to finance the Guidelines and their implementation if they are responsible for both?

CR 2: Please clarify how the AF resources will not be used to finance the development and implementation of the Guidelines.

(January 14, 2026)

Response: Not Cleared

Secretariat: CAR 1(NEW): Please ensure that the component names and values in the platform match the proposal.

Response: Cleared

Secretariat: CAR1(NEW). Cleared.

Based on the clarification provided in the review sheet.

Resource Availability

Is the requested project / programme funding within the funding windows of the programme for regional projects/programmes?

Response: Cleared

Secretariat: CAR1(NEW): Cleared.

Based on clarification provided in the review sheet and via email.



Revised PFG Submission Form¹ (additions in red)

Project Formulation Grant (PFG)

Submission Date: 20 May 2026

Adaptation Fund Project ID:

Country/ies: Cambodia, Indonesia and Vietnam

Title of Project/Programme: Building climate resilience of small scale fisheries and aquaculture in Southeast Asia

Type of IE (NIE/RIE/MIE): Multilateral Implementing Entity

Implementing Entity: United Nations Industrial Development Organization (UNIDO)

Executing Entity/ies: United Nations Industrial Development Organization (UNIDO)

A. Project Preparation Timeframe

Start date of PFG	December 2026
Completion date of PFG	January 2027

B. Proposed Project Preparation Activities (\$)

List of Proposed Project Preparation Activities	Output of the PFG Activities	US\$ Amount	Budget note²
Recruitment of a team of experts for conducting assessment in the three target countries	Establishment of baselines; Mapping of potential target locations; Identifying resilience pathways; Mapping public, donor and private sector funded interventions for coordination and synergies; Development of full proposal.	15,000	2 experts recruitment to conduct baseline assessments and concept note/full proposal development
Field mission	Field missions undertaken; primary data collected through	9,000	One local consultation mission in target areas in three

¹ As presented in AFB/PPRC.33/40 Annex 1.

² The proposal should include a detailed budget with budget notes indicating the break-down of costs at the activity level. It should also include a budget on the Implementing Entity management fee use.

	inclusive consultations; stakeholder workshops and focus group discussions organized with women's groups, vulnerable coastal communities, small-scale fishers, aquaculture producers, and other relevant stakeholders, in line with the Adaptation Fund's Environmental and Social Policy.		countries for primary data collection (USD 6,000). Three national-level consultation workshops (one per country) and focus group discussions involving women's groups, vulnerable coastal communities, small-scale fishers and aquaculture producers, line ministries, key development partners, and private sector stakeholders (USD 3,000; USD 1,000 per country). Gender-sensitive facilitation methods will be applied to ensure meaningful participation, in line with the Adaptation Fund's Environmental and Social Policy.
Stakeholder consultations for validation of fully fledged proposal	Full proposal endorsed by key stakeholders; target locations approved; national executive agencies selected.	3,273	One validation workshop regional
Total project formulation grant		27,273	
Implementing Entity Fees (10%)		2,727	
Total Project Formulation Grant		30,000	

For development of a full proposal, a team of technical experts (tentatively two technical experts each for one working month) will be hired to conduct field missions, collect primary data, interview with key stakeholders and beneficiaries and organize focus group discussions and stakeholder consultation workshops. During the Project Formulation phase, inclusive and gender-responsive stakeholder consultations will be conducted across the three participating countries. These consultations will explicitly involve women's groups, vulnerable coastal communities, small-scale fisheries and aquaculture producers,

and other relevant stakeholders, using participatory and gender-sensitive approaches. Inputs from these consultations will inform the identification of target locations, the design of adaptation interventions, beneficiary targeting, and the development of the project's gender and social inclusion measures, in line with the Adaptation Fund's Environmental and Social Policy.

The full proposal will include key baselines in target locations, beneficiary groups, fisheries value chains and climate vulnerabilities.

In addition, this preparatory work will result in mapping potential target locations based on the severity of their climate change vulnerabilities and need for capacity building.

Based on technical assessments and focus group discussions, the climate resilience pathways will be identified in target locations and project interventions will be detailed in collaboration with regional and national executive agencies, stakeholders and beneficiaries.

The project preparation team will also map ongoing and planned public sector, donor and private sector funded interventions to identify opportunities and needs for coordination and synergies.

A full project proposal will be drafted based on the result of above activities which will be then presented for validation and endorsement at national and regional level, before submission to the Adaptation Fund.

C. Implementing Entity

This request has been prepared in accordance with the Adaptation Fund Board's procedures and meets the Adaptation Fund's criteria for project identification and formulation

Implementing Entity Coordinator, IE Name	Ms. Ganna Onysko Senior GEF, GCF, AF Coordinator Division of Funding Partner Relations Directorate of Global Partnerships and External Relations United Nations Industrial Development Organization - UNIDO Implementing Entity Coordinator Implementing Entity Coordinator	
Signature		20 May 2026
Project Contact Person	Mr. BAHRAMALIAN, Nima +43 1 26026 3746 n.bahramalian@unido.org	
Telephone	Work Phone: +43 1 26026 3708	
Email Address	g.onysko@unido.org CC: gef@unido.org / glo@unido.org / f.haidara@unido.org	



KINGDOM OF CAMBODIA
Nation Religion King

Ministry of Environment

N^o : 7930 / MoE
1025

Phnom Penh, 1 October 2025

To: The Adaptation Fund Board
c/o Adaptation Fund Board Secretariat
Email: secretariat@Adaptation-Fund.org
Fax: 202 522 3240/5

Subject: Endorsement on a Regional Project Pre-Concept Note "Building Climate Resilience of Small-Scale Fisheries and Aquaculture in Southeast Asia".

In my capacity, as designated authority for the Adaptation Fund in Cambodia, I confirm that the above regional project proposal is in accordance with my Government of Cambodia's national priorities in implementing adaptation activities to reduce adverse impacts of, and risks, posed by climate change in Cambodia. The proposal directly supports the objectives outlined in Cambodia's Climate Change Strategic Plan (CCCSP) 2024-2033, National Strategic Plan for Aquaculture Development 2016-2030 Long-Term Strategy for Carbon Neutrality (LTS4CN) and Cambodia's Nationally Determined Contribution (NDCs3.0), particularly strengthening the resilience of small-scale fisheries and aquaculture systems for vulnerable groups such as women and low-income coastal communities by addressing climate risks including sea level rise, extreme weather events, and ecosystem degradation through climate resilient technology, inclusive, and sustainable practice.

Accordingly, I am pleased to endorse the above regional project proposal for submission to the Adaptation Fund. If approved, the project will be implemented by the United Nations Industrial Development Organization (UNIDO) and co-executed by UNIDO, the Ministry of Environment (MoE) of Cambodia, and other relevant line ministries as the lead national executing entities.

I sincerely hope that this proposal will be considered favorably by the Adaptation Fund. *par*

Yours sincerely,



CHOU Paris
Secretary of State

Ha Noi, 16 March 2026

The Adaptation Fund Board

c/o Adaptation Fund Board Secretariat
Email: Secretariat@Adaptation-Fund.org
Fax: 202 522 3240/5

Endorsement for the Project's Pre-Concept Proposal Titled "Building Climate Resilience of Small-Scale Fisheries and Aquaculture in Southeast Asia"

Regarding the project's titled "Building Climate Resilience of Small-Scale Fisheries and Aquaculture in Southeast Asia" developed by the Department of Fisheries and Surveillance, Ministry of Agriculture and Environment (MAE) of Viet Nam in collaboration with the United Nations Industrial Development Organization (UNIDO), the designated authority for the Adaptation Fund of the Socialist Republic of Viet Nam has delivered the endorsement letter for this project's concept note proposal to the Adaptation Fund Board on 2 December 2025.

After this, Mr. Nguyen Tuan Quang, Deputy Director General of the Department of Climate Change, Ministry of Agriculture and Environment of Viet Nam, was appointed as the new Senior-Level Signatory of the Adaptation Fund in Viet Nam, pursuant to Notification Letter No. 07/MAE-2026 dated 10 January 2026 issued by the Ministry of Agriculture and Environment and formally communicated to the Adaptation Fund.

Furthermore, in accordance with the requirements of the Adaptation Fund, and for the purpose of completing the documentation for the project approval process, a new Letter of No Objection duly signed by the Designated Authority officially registered with the Adaptation Fund is required.

Therefore, on behalf of Department of Climate Change, Ministry of Agriculture and Environment, as Viet Nam's designated authority for the Adaptation Fund, I hereby confirm that the project pre-concept proposal titled "Building Climate Resilience of Small-Scale Fisheries and Aquaculture in Southeast Asia" aligns fully with the priorities of the Government of Viet Nam in strengthening the climate resilience for vulnerable groups such as women and low-income coastal communities in Viet Nam.

Accordingly, I am pleased to endorse the above project pre-concept proposal and support its submission to the Adaptation Fund. If approved, the project will be implemented by the United Nations Industrial Development Organization and executed by the Department of Fisheries and Surveillance, Ministry of Agriculture and Environment of Viet Nam.

Yours Sincerely,



Nguyen Tuan Quang
Deputy Director General
Department of Climate Change
Ministry of Agriculture and Environment of Viet Nam

Cc:

- The Department of Fisheries and Surveillance, MAE;
- UNIDO Viet Nam Country Office.



MINISTRY OF ENVIRONMENT/
ENVIRONMENTAL PROTECTION AGENCY

DEPUTY OF CLIMATE CHANGE AND CARBON GOVERNANCE

Plaza Kuningan, South Tower 3rd floor, H. R. Rasuna Said St., Karet Kuningan, South Jakarta 12920
website : <https://kemenlh.go.id/> e-mail : tudirektoratadaptasi@gmail.com

Our Ref. : B.256/H/PPI.4.1./11/2025

Jakarta, November 2025

Subject : Endorsement to pre-concept note of the
Regional Initiatives on Building Climate
Resilience of Small-scale Fisheries and
Aquaculture in Southeast Asia

To: The Adaptation Fund Board
c/o Adaptation Fund Board Secretariat
Email: Secretariat@Adaptation-Fund.org
Fax: 202 522 3240/5

In my capacity as the national designated authority for the Adaptation Fund in Indonesia, I am writing to you in conjunction with the Pre-Concept Note "**Building Climate Resilience of Small-scale Fisheries and Aquaculture in Southeast Asia**". The pre-concept note has been reviewed and I confirm that the above Pre-Concept Note is in accordance with the government of Indonesia's priorities in implementing adaptation activities to strengthen the adaptive capacity and livelihood resilience of small-scale fisheries and aquaculture systems in Indonesia, particularly for vulnerable groups such as women and low-income coastal communities. The programme will align with the ASEAN Small Scale Fisheries (SSF) and Small-Scale Aquaculture (SSA) Guideline currently being developed by UNIDO.

Accordingly, I am pleased to endorse the above Pre-Concept Note with support from the Adaptation Fund. If approved, the project will be implemented by UNIDO as MIE and executed by Ministry of Marine Affairs and Fisheries in Indonesia as national executing entity and SEAFDEC and ASEAN working groups as executing entity.

Thank you for your attention and further cooperation.

Sincerely yours,



Ary Sudijanto

Deputy Minister for Climate Change and Carbon Governance
As National Designated Authority
for Adaptation Fund Indonesia