



ADAPTATION FUND

AFB/PPRC.38/31/Add.1
10 September 2026

Adaptation Fund Board
Project and Programme Review Committee
Thirty eighth Meeting
Bonn, Germany, 19-23 October 2026

Agenda Item 5 (j)

PROJECT FORMULATION GRANT FOR CAMBODIA, VIET NAM

I. Background

1. The Board at its eleventh meeting discussed the document “Funding for Project Formulation Costs” (AFB/11/6) and agreed, in its Decision B.11/18, that:

- i. project formulation grants (PFG) should be given once a project concept has been approved
- ii. consideration should be given in terms of differentiating between NIEs and MIEs, since some NIEs might have financial difficulties in trying to formulate project or programme proposals;
- iii. a flat rate should be given for project formulation costs;
- iv. a list of eligible activities and items still needed to be prepared; v. the grant should be additional to the project cost; and
- v. the fate of funds if the final project document was rejected should be determined.

2. There was consensus that a three-tiered system should be considered for project formulation grants: endorse a project concept with a PFG amount, endorse a project concept without a PFG amount, or reject the project concept.

3. Following the discussion, the Board decided:

To request the secretariat to reformulate the document, to include a comparison of eligible activities provided by other funds for project formulation grants, to take into account guidance provided by the Board at the present meeting, and to submit the document to the Board at its twelfth meeting, through the EFC. The EFC should review and finalize the process and policy of the project formulation grant focusing, in particular, on: the issue of unspent project funds; the procedures followed by other funds in that regard; and the determination of a flat-rate.

4. A document was prepared by the secretariat in response to the above mandate and presented at the third EFC meeting, which made specific recommendations to the Board at its twelfth meeting. Having considered the recommendation of the Ethics and Finance Committee, the Board, in its Decision B.12/28, decided that:

(a) Project Formulation Grants (PFGs) will only be made available for projects submitted through NIEs. The Board would continue reviewing the question of PFGs for projects submitted through MIEs and would solicit comments from members and alternate members by February 14, 2011; the views would be compiled by the secretariat for presentation to the Board at its March 2011 meeting;

(b) If a country required a project formulation grant, a request should be made at the same time as the submission of a project concept to the secretariat. The secretariat will review and forward it to the PPRC for a final recommendation to the Board. A PFG could only be awarded when a project concept was presented and endorsed;

(c) A PFG form, reproduced in Annex V, should be submitted;

- (d) Only activities related to country costs would be eligible for PFG funding;*
 - (e) A flat rate of up to US\$30,000 shall be provided, inclusive of the management fee, which cannot exceed 8.5 per cent of the grant amount. The flat fee would be reviewed by the Board at its thirteenth and all subsequent meetings;*
 - (f) If the final project document is rejected, any unused funds shall be returned to the Adaptation Fund Trust Fund;*
 - (g) Once a project/programme formulation grant is disbursed, a fully developed project document should come to the Board for approval within 12 months. No additional grants for project preparation can be received by a country until the fully developed project/programme document has been submitted to the Board; and*
 - (h) The Trustee was instructed to remove the set-aside of US\$100,000 for project preparation that had been decided at the June 2010 meeting, as project preparation would be approved on a project-by-project basis.*
5. In its twenty-fourth meeting, the Board had initiated steps to launch a pilot programme on regional projects and programmes, not to exceed US\$ 30 million and had requested the secretariat to prepare for the consideration of the Board a proposal for such a pilot programme (Decision B.24/30). In its twenty-fifth meeting, the secretariat submitted such document and the Board decided to:
- (a) Approve the pilot programme on regional projects and programmes, as contained in document AFB/B.25/6/Rev.2;*
 - (b) Set a cap of US\$ 30 million for the programme;*
 - (c) Request the secretariat to issue a call for regional project and programme proposals for consideration by the Board in its twenty-sixth meeting; and*
 - (d) Request the secretariat to continue discussions with the Climate Technology Center and Network (CTCN) towards operationalizing, during the implementation of the pilot programme on regional projects and programmes, the Synergy Option 2 on knowledge management proposed by CTCN and included in Annex III of the document AFB/B.25/6/Rev.2.*
- (Decision B.25/28)*
6. The approved document AFB/B.25/6/Rev.2 contained provisions for the approval of project formulated grants for regional project and programme proposals, at different development stages, as follows:
- "It is proposed that the Board open a structured call for MIEs and RIEs to submit pre-concepts for regional projects and programmes. The optional pre-concepts would be very brief proposals of maximum 5 pages that would explain the proposed regional adaptation project/programme. The pre-concepts would be screened and technically reviewed by the*

secretariat, and subsequently reviewed by the PPRC. Together with the pre-concept, the proponent could submit a Phase I PFG request, up to the maximum level of US\$ 20,000. While endorsing the pre-concept, the Board could also approve the Phase I PFG request. The endorsement of the pre-concept would not create an obligation for the Board for later funding. As the next step, the proponent would submit a concept, and with it the proponent could submit a Phase II PFG request. The maximum AFB/PPRC.18/25/Add.1 level of the Phase II PFG would be US\$ 80,000 for proposals that had been previously granted Phase I PFG, and US\$ 100,000 for proposals that bypassed the optional pre-concept stage. While endorsing the concept, the Board could also approve the Phase II PFG request. The endorsement of the concept would not create an obligation for the Board for later funding, as it is the case for the national projects. The final stage of the proposal process would be the submission of the fully-developed regional project document”.

II. The Project Formulation Grant Request

7. This addendum to the document AFB/PPRC.38/31 “Proposal for Cambodia, Vietnam” includes a request for a Project Formulation Grant, requesting a budget of US\$ 30,000, which was received by the secretariat along with the concept for the regional programme AF00000521 “Regional climate adaptation initiative on sustainable and equitable rice-fish systems in Cambodia and Viet Nam”. This proposal was submitted by United Nations Industrial Development Organization (UNIDO), which is a Multilateral Implementing Entity of the Adaptation Fund, in time for consideration by the Adaptation Fund Board at its forty-seventh Board meeting.

8. In accordance with Decision B.12/28, paragraph (b), the secretariat carried out an initial review of the PFG request and found that the document provided detailed information on the use of the requested funds. The proposed activities were aligned with the goal of the project and would support baseline assessment; comprehensive consultation process and validation workshops; and concept note development.

9. Therefore, the PPRC may want to consider and recommend to the Board to approve the PFG Request, provided that the related pre-concept proposal is endorsed.



ADAPTATION FUND BOARD SECRETARIAT
TECHNICAL REVIEW OF PROJECT PROPOSAL FOR
**"REGIONAL CLIMATE ADAPTATION INITIATIVE ON SUSTAINABLE AND EQUITABLE RICE-
FISH SYSTEMS IN CAMBODIA AND VIET NAM"**

Project Title	Regional climate adaptation initiative on sustainable and equitable rice-fish systems in Cambodia and Viet Nam
Project ID	AF00000521
Category	Regular size project (over \$1 million)
Type	Regional project
Stage	Pre-concept
Country	Regional (Cambodia, Vietnam)
Implementing Entity	UNIDO
Financing Requested	USD 30,000,000.00
Reviewer	Ahmad Ghosn

Co-reviewer(s)

IE Contact Person

Fatou Haidara,Ganna Onysko,Mark Grigoryan,Meryem Sghir,Natale Guarnaccia,Nihad Touil,Olga Gordiievska,Rui Lopes de Aguiar Junior,Yvonne Lokko

Secretariat's Overall Comment

The project “Regional climate adaptation initiative on sustainable and equitable rice-fish systems in Cambodia and Viet Nam” aims to strengthen the climate change adaptive capacity of vulnerable groups involved in integrated rice-fish farming systems.

The first technical review raises some issues, such as revising the objectives, components and outcomes statements for more clarity; revising the components financing table; clarifying the concrete actions and cost-effectives; among other Clarification Requests (CRs) and Corrective Action Request (CARs) raised in the review.

The second technical review raises some issues, such as strengthening the components description, the cost-effectiveness narrative, some amendments to the general objective; among other Clarification Requests (CRs) and Corrective Action Request (CARs) raised in the review.

The third review finds the pending issues indicated in the second review have been satisfactorily addressed.

Country Eligibility

Are all of the participating countries party to the Kyoto Protocol, or the Paris Agreement?

Response: Yes

Secretariat: Yes.
(03 March 2026)

Are all of the participating countries developing countries particularly vulnerable to the adverse effects of climate change?

Response: Yes

Secretariat: Yes. Both Cambodia and Viet Nam are vulnerable to the adverse effects of climate change particularly drought, floods, and heat stress, among others.
(03 March 2026)

Project Eligibility

Have the designated government authorities for the Adaptation Fund from each of the participating countries endorsed the project/programme?

Response: Yes

Secretariat: Yes. As per the Endorsement letters indicated below:

Cambodia Endorsement letter dated 23 November 2025

Viet Nam Endorsement letter dated 04 February 2026

Has the pre-concept provided necessary information on the problem the proposed project/programme is aiming to solve, including both the regional and the country perspective?

Response: Cleared

Secretariat: Yes. See Part I, “Project/Programme Background and Context”, pp. 3-4.

CR1: Please conduct a round of editing/ proofreading for the PCN document, and if possible, try to shorten its length to fewer pages, without losing the key contexts.

(03 March 2026)

Response: Cleared

Secretariat: CR1: Cleared.

As per correction in “Project/Programme Objectives” (final section of Part I, pages 3-4) and at the beginning of Part II (pages 5-6).

(15 June 2026)

Have the project/programme objectives, components and financing been clearly explained?

Response: Not Cleared

Secretariat: To a large extent. See “Project/Programme Objectives”, pp. 4-5 and “Project/Programme Components and Financing”, pp. 5-7. However, some clarifications and revisions are needed.

CR2: For more clarity and focus please consider the following:

1. Revise the overall objective statement to read: “to strengthen the climate change adaptive capacity of vulnerable groups involved in integrated rice-fish farming systems”
2. Revise the specific objective statements on p. 5 to read:

- Strengthen smallholder farmers and fisherfolk climate resilience, food security, and livelihoods
 - Enhance climate resilience and economic empowerment of local SMEs, farmer cooperatives, and producer groups
 - Enhance regional resilience and sustainability of rice-fish systems through innovation, knowledge exchange, and evidence-based decision-making
3. Reflect the revisions of the specific objectives as appropriate in the outcomes statements in the components financing table.
4. Revise the components titles to read as follows:
- Improving smallholder farmers and fisherfolk climate change adaptation production technologies and approaches at landscape level
 - Climate resilient technologies, infrastructure, and tools for local SMEs, farmer cooperatives and producer groups
 - Strengthening the knowledge management and implementation of national and local institutions' adaptation mechanisms to sustainably address climate change impact

CAR1: Please revise the components financing table to address the following:

1. Include total budget at component level.
2. Revise total project cost at the bottom of the table to be USD 27,272,727 (not 25,600,000). Note: Total Project Cost is = execution Cost + total components cost.
(03 March 2026)

Response: Not Cleared

Secretariat: CR2: Cleared.

As per the revisions made in the objectives section of Part I, including the definition of the programme's main goal, the list of its three components, and the components and financing table (pages 3-5).

CAR1: Cleared.

As per Column 6 (Component Total (US\$)) of the Components and Financing Table in Part I (pages 4-5) and the adjustment of the programme's total cost at the end of that same table.

CR1(New): Please clarify in the general objective which vulnerable group will be strengthened. As far as it is understood, they are on the supply side.

CR2(New): Please include a line referring to the specific objectives just before this text:

"

- Strengthen smallholder farmers and fisherfolk climate resilience, food security, and livelihoods
- Enhance climate resilience and economic empowerment of local SMEs, farmer cooperatives, and producer groups.
- Enhance regional resilience and sustainability of rice-fish systems through innovation, knowledge exchange, and evidence-based decision-making."

CR3(New): Kindly provide brief yet clear descriptions of what will be financed under each component.
(15 June 2026)

Response: Cleared

Secretariat: CR1 (New): Cleared. See p. 4 (TC version)

CR2 (New): Cleared. See p. 4 (TC version).

CR3(New): Cleared. See p.6 (TC version).

Has the project/programme been justified in terms of how: - it supports concrete adaptation actions? - it builds added value through the regional approach? - it promotes new and innovative solutions to climate change adaptation? - it is cost-effective? - it is consistent with applicable strategies and plans? - it incorporates learning and knowledge management? - it will be developed through a consultative process with particular reference to vulnerable groups, including gender considerations, in compliance with the Environmental and Social Policy of the Adaptation Fund? - it will take into account sustainability?

Response: Not Cleared

Secretariat: To a large extent. See PART II, pp. 7-9. However, some clarifications are recommended as indicated below.:

CAR2: As appropriate in Part II “Project/Programme Justification”, please briefly highlight the following:

1. The climate change adaptation concrete actions supported by the project.
2. The cost-effectiveness of the project and its regional approach.

CR3: Under the “Alignment” subheading on p. 8, please briefly indicate whether the project aligns with other national/ regional plans. Also, consider changing the subheading title to “Alignment with relevant national/ regional plans”. Also indicate how the proposal is aligned with the Adaptation Fund’ Strategic Results Framework. (03 March 2026)

Response: Not Cleared

Secretariat: CAR2:

1. Not cleared.

Please address this comment through the description of components (See CR3(New)).

2. Not cleared.

Please provide a logical and specific cost-effectiveness narrative of the project compared to an alternative scenario/intervention.

CR3: Cleared.

As per the adjustments made at the end of Part II (pages 6-7), including the addition of a national and a regional plan within the programme’s alignments, as well as an explanation of the programme’s alignment with the Adaptation Fund’s Strategic Results Framework (Outcomes 3, 4, 6 and 7).

CR4(New): Please ensure the following:

1. The added value of adopting a regional approach should be clearly articulated and justified.
2. How it will consider sustainability after the project ends (brief narrative).
3. How the proposed project promotes an innovative solution to climate change adaptation.

CR5(New): Please clarify how considerations related to gender and other vulnerable groups will be included in the consultation process.

(15 June 2026)

Response: Cleared

Secretariat: CAR2: Cleared. See p.6 and p.7 (TC version).

CR4 (New): Cleared. See pages 6 and 7 (TC version).

CR5(New): Cleared. See p. 8, “consultative process”, (TC version).

Does the pre-concept briefly explain which organizations would be involved in the proposed regional project/programme at the regional and national/sub-national level, and how coordination would be arranged? Does it explain how national institutions, and when possible, national implementing entities (NIEs) would be involved as partners in the project?

Response: Cleared

Secretariat: Yes. See Part III “Implementation Arrangements”, p. 9. However, a brief clarification of UNIDO’s execution role in component 3 is recommended.

CAR3: In Part III, p. 9, please briefly justify UNIDO’s role for executing component 3, and note that this justification would need to be substantiated by related written approval from concerned countries designated authorities (DAs).

(03 June 2026)

Response: Cleared

Secretariat: CAR3: Cleared.

As per the additional text included at the beginning of Part.III (page 7) regarding UNIDO’s comparative advantage in implementing Component 3, supported by the written approvals from the Designated Authorities (DAs).

(15 June 2026)

Resource Availability

Is the requested project / programme funding within the funding windows of the programme for regional projects/programmes?

Response: Cleared

Secretariat: Yes. (03 March 2026)

Are the administrative costs (Implementing Entity Management Fee and Project/ Programme Execution Costs) at or below 10 per cent of the project/programme for implementing entity (IE) fees and at or below 10 per cent of the project/programme cost for the execution costs?

Response: Cleared

Secretariat: Yes. The IE fee (USD 2,727,273) is 10% of total project cost (USD 27,272,727). The execution costs (USD 1,672,727) are at 6.1% of total project cost.

CR4: Please briefly clarify if the 6.1% of the execution cost reflects UNIDO's involvement as an EE for component 3. (Note: In case IE is serving as EE, which is acceptable only under exceptional circumstances and must be well-justified, the execution cost should be limited to 1.5% of the part of the project/ programme executed by the IE. If the actual execution costs of the IE exceed the 1.5% cap a justification should be provided).
(03 March 2026)

Response: Cleared

Secretariat: CR4: Cleared.

As per information provided in Part III (page 7). It is described that:

"Given the regional scope of Component 3, which focuses on cross-border coordination and regional knowledge exchange, UNIDO is envisaged to execute this component, reflecting its comparative advantage in facilitating regional platforms and partnerships".

(15 June 2026)

Eligibility of IE

Is the project/programme submitted through an eligible Implementing Entity that has been accredited by the Board?

Response: Cleared

Secretariat: No. UNIDO's accreditation expired 30 November 2025.

(03 June 2026)

Response: Cleared

Secretariat: Yes. As per B.46/9. Accreditation Expiration Date: 30 October 2027.

(15 June 2026)

Response: Cleared

Secretariat: Accreditation status: Accredited (Special extension per Decision B.46/9)

Accreditation Expiration Date: 30 October 2027

Ha Noi, May 2026

The Adaptation Fund Board

c/o Adaptation Fund Board Secretariat
Email: Secretariat@Adaptation-Fund.org
Fax: 202 522 3240/5

Endorsement for Partial Execution of UNIDO in the project titled “Regional climate adaptation initiative on sustainable and equitable rice- fish systems in Cambodia and Viet Nam”

The project titled “Regional climate adaptation initiative on sustainable and equitable rice- fish systems in Cambodia and Viet Nam” has been developed by the Department of Cooperatives and Rural Development, Ministry of Agriculture and Environment (MAE) of Viet Nam in collaboration with the United Nations Industrial Development Organization (UNIDO) with the objective of promoting climate-resilient, sustainable and equitable rice-fish systems in Cambodia and Viet Nam.

The pre-concept note of the project was endorsed by the Department of Climate Change, MAE, as Viet Nam’s Designated Authority for the Adaptation Fund, and an Endorsement Letter was submitted to the Adaptation Fund Board on 4 February 2026. The pre-concept note attached to the Endorsement Letter clearly states in Part III. Implementation Arrangements that UNIDO will serve as the executing entity for the Component 3 of the project.

In accordance with the requirements of the Adaptation Fund, on behalf of the Department of Climate Change, Ministry of Agriculture and Environment, as Viet Nam’s Designated Authority for the Adaptation Fund, I hereby confirm our support for the partial execution of the above-referenced project by UNIDO.

We highly appreciate the continued cooperation and support of the Adaptation Fund and look forward to further strengthening our collaboration with the Fund in the development and implementation of this project, in close coordination with UNIDO and relevant national partners.

Your Sincerely,

Nguyen Tuan Quang

Deputy Director General
Department of Climate Change
Ministry of Agriculture and Environment of Viet Nam

Cc:

- Department of Cooperatives and Rural Development, MAE;
- UNIDO.



Revised PFG Submission Form¹ (additions in red)

Project Formulation Grant (PFG)

Submission Date:

Adaptation Fund Project ID: XXX

Country/ies: Cambodia and Viet Nam

Title of Project/Programme: Regional initiative on sustainable and equitable rice-fish systems in Cambodia and Viet Nam

Type of IE (NIE/RIE/MIE): MIE

Implementing Entity: UNIDO

Executing Entity/ies: UNIDO

A. Project Preparation Timeframe

Start date of PFG	December 2026
Completion date of PFG	August 2027

B. Proposed Project Preparation Activities (\$)

List of Proposed Project Preparation Activities	Output of the PFG Activities	US\$ Amount	Budget note²
1. Preparation of a concept note: 1.1 To conduct a baseline assessment to verify the proposed interventions, indicators, targets and to identify the target project sites. 1.2 To carry out stakeholders' consultations at local and national level, specifically on selected project sites, with local communities and indigenous populations.	1. - Baseline assessment report - Stakeholders' consultation report - Concept note - Validation workshop report	27,273	Technical expertise: US 10,000 Local travel: US\$ 5,000 Stakeholders' workshops: US\$ 5,000 Workshop expenses: US\$ 2,273 Travel expenses: US\$ 5,000

¹ As presented in AFB/PPRC.33/40 Annex 1.

² The proposal should include a detailed budget with budget notes indicating the break-down of costs at the activity level. It should also include a budget on the Implementing Entity management fee use.

1.3 To prepare the Concept note as per the requirements of the Adaptation Fund. 1.4 To organize validation workshops at the national level, specifically on selected project sites, with local communities and indigenous populations. There will be at least two workshops: one in Cambodia and one in Viet Nam.			
IE fee (support costs)	IE admin and technical support for project development, monitoring and supervision Compliance assurance	2,727	
Total Project Formulation Grant		30,000	

Description of the required activity	Justification for the need and for the amount
To conduct a baseline assessment	The preliminary baseline assessment will be conducted so that the data and information is provided to support the interventions proposed and indicators/targets aimed at. The methodology will be based on a participatory approach, collecting primary data at the local, community level and secondary data.
To carry out initial stakeholders' consultations at local and national level:	Stakeholder consultation serves as a fundamental mechanism for collecting information, perspectives, and feedback from individuals involved in a project. This activity will serve to ensure further alignment of an engagement plan with the needs, expectations, and concerns of all relevant stakeholders. The stakeholders' consultations will target specifically selected project sites, involving local communities and indigenous populations;
To organize a validation workshop	This activity will involve in person pre-validation workshops at the level of the target communities and indigenous populations in order to ensure their buy in of the proposed project interventions. This will be conducted as pre-validation workshops. Also, validation workshops will be conducted virtually separately in Cambodia and Viet Nam so that each country has an opportunity to focus on the proposed project intervention and provide validation.

C. Implementing Entity

This request has been prepared in accordance with the Adaptation Fund Board's procedures and meets the Adaptation Fund's criteria for project identification and formulation

Implementing Entity Coordinator, IE Name	Ms. Ganna Onysko Senior GEF, GCF, AF Coordinator Division of Funding Partner Relations Directorate of Global Partnerships and External Relations United Nations Industrial Development Organization - UNIDO Implementing Entity Coordinator	
Signature	<i>Ganna Onysko</i>	Date: 7 July 2026
Project Contact Person	Meryem SGHIR +43 1 26026 364743 M.SGHIR@unido.org	
Telephone	+43 1 26026 3708	
E-mail	TO: g.onysko@unido.org CC: gef@unido.org / glo@unido.org / f.haidara@unido.org	

Ha Noi, February 2026

The Adaptation Fund Board

c/o Adaptation Fund Board Secretariat
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Fax: 202 522 3240/5

Endorsement for the project pre-concept proposal titled “Regional climate adaptation initiative on sustainable and equitable rice- fish systems in Cambodia and Viet Nam”

The project titled “Regional climate adaptation initiative on sustainable and equitable rice- fish systems in Cambodia and Viet Nam” has been developed by the Department of Cooperatives and Rural Development, Ministry of Agriculture and Environment (MAE) of Viet Nam in collaboration with the United Nations Industrial Development Organization (UNIDO). The objective of the project is to strengthen the climate change adaptive capacity of vulnerable groups involved in integrated rice-fish farming systems by leveraging economies of scale and promoting equitable approaches by providing capacity, tools and services to enhance the resilience of vulnerable groups to climate risks.

On behalf of Department of Climate Change, Ministry of Agriculture and Environment, as Viet Nam's designated authority for the Adaptation Fund, I hereby confirm that the project pre-concept proposal titled “Regional climate adaptation initiative on sustainable and equitable rice- fish systems in Cambodia and Viet Nam” aligns fully with the priorities of the Government of Viet Nam in strengthening the climate change adaptive capacity of vulnerable groups in Viet Nam.

Therefore, I am pleased to endorse the above project pre-concept proposal and support its submission to the Adaptation Fund. If approved, the project will be implemented by the United Nations Industrial Development Organization and executed by the Department of Cooperatives and Rural Development, Ministry of Agriculture and Environment of Viet Nam.

Your Sincerely,

Nguyen Tuan Quang

Deputy Director General
Department of Climate Change
Ministry of Agriculture and Environment of Viet Nam

Cc:

- Department of Cooperatives and Rural Development, MAE;
- UNIDO.



KINGDOM OF CAMBODIA
Nation Religion King

Ministry of Environment

N^o : 9052/1125 MoE

Phnom Penh, 13 November 2025

The Adaptation Fund Board
c/o Adaptation Fund Board Secretariat
Email : Secretariat@Adaptation-Fund.org
Fax : 202 522 3240/5

Title of Project/Programme: Regional Initiative on Sustainable and Equitable Rice-Fish Systems in Cambodia and Vietnam

In my capacity as designated authority for the Adaptation Fund in Cambodia, I confirm that the above regional project proposal is in accordance with the Government of Cambodia's national priorities in implementing adaptation activities to reduce adverse impacts of, and risks, posed by climate change in Cambodia. The proposal directly supports the objectives outlined in Circular Strategy on Environment (2023-2028), Cambodia's Climate Change Strategic Plan (2024-2033), and NDC 3.0, particularly by enhancing the climate resilience and adaptive capacity of vulnerable groups involved in integrated rice-fish farming systems in Cambodia by promoting sustainable rice-fish systems through the introduction of climate change adaptation production technologies and approaches.

Accordingly, I am pleased to endorse the above regional project proposal for submission to the Adaptation Fund. If approved, the project will be implemented by the United Nations Industrial Development Organization (UNIDO) and co-executed by UNIDO in collaboration with the Ministry of Agriculture, Forestry and Fisheries (MAFF), Ministry of Environment (MoE), and relevant line Ministries of Cambodia, which will be identified during the next stage of project development. ✕

Sincerely yours,
For Minister



CHUOP Paris
Secretary of State